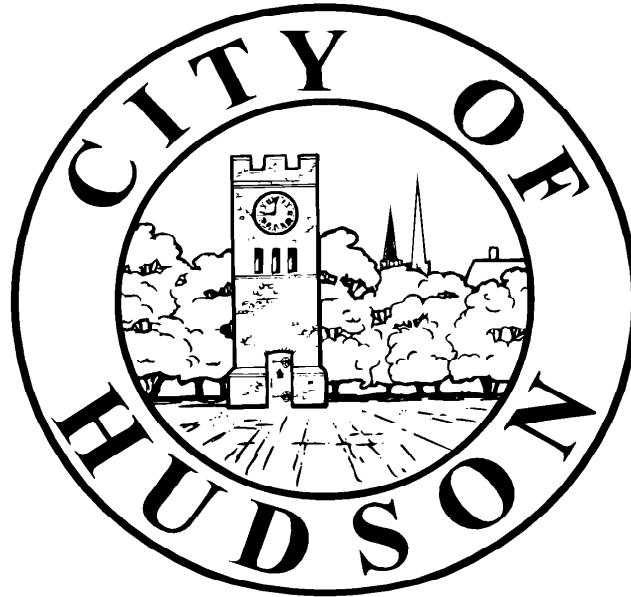


CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2017-2021



CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2017 - 2021

TABLE OF CONTENTS

2017 Five Year Plan Overview	i	Permissive Capital Use (401)	43
Assumptions & Definitions.....	1	Broadband Capital (402).....	43
Major Fund Summaries:		Downtown Phase II (430).....	44
General Fund.....	5	Road Reconstruction Fund (445).....	44
Street & Sidewalk Construction.....	12	Barlow Road Widening (475).....	45
Street Maintenance & Repair Fund.....	15	Youth Development Center Fund (490)	45
Cemeteries Fund	17	Wastewater Fund (502).....	46
Parks Fund.....	19	Utility Deposit Fund (508).....	46
Cable TV Fund.....	21	Self-Insurance Fund (602)	47
Fire Fund	22	Flexible Benefits Fund (603).....	47
Emergency Medical Service Fund.....	24	Medical Self-Insurance Fund (605).....	48
Water Fund.....	26	Police Pension (701)	48
Electric Fund	28	Contractors Deposits (727).....	49
Storm Water Fund.....	30	Culvert Bonds (730)	49
Ellsworth Meadows Golf Course.....	32	Emergency Medical Service Trust (731).....	50
Fleet Fund	34	Bandstand Trust (736)	50
Information Services Fund.....	36	Clock Tower Maintenance Trust (737)	51
Other Fund Summaries:		Library Levy (740)	51
State Highway Improvement (202).....	39	Dedicated Tax Revenue Fund (750).....	52
Hudson Teen Program (230).....	39	Fire/EMS Service Award Fund (760).....	52
Bond Retirement Bond (301).....	40	Veteran's Memorial Garden Fund (770)	53
General Oblig. Bond (Southern Industrial (310)	40		
Park Acquisition Debt (315)	41	Supplemental Information:	
Village South Bond Debt (316)	41	Employee Count	55
Special Assessment Debt (318)	42	Property Tax Levies.....	56
Library Construction Debt (320)	42	Debt Service Schedules	57



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2017 FIVE YEAR PLAN

Overview:

Hudson City Council passed the 2017-2021 Five-Year Financial Plan and 2017 Annual Budget on December 20, 2016. The Five-Year Plan is a conceptual, long-term plan that establishes the framework for the Annual Budget. The Annual Budget is the legal, legislative authorization required by state law to be passed prior to the beginning of the fiscal year.

The Budget process begins with meetings between the City Manager, Finance Director and City staff during the summer months. The City Manager and Finance Director work with each department to structure a financial strategy that incorporates the long and short term goals of City Council in a sustainable and fiscally responsible manner. The City Manager presents the Five Year Plan and Budget to City Council over the course of several workshop meetings. Any changes are incorporated into the Plan and Annual Budget which are then included in the final legislation.

General Fund Five Year Plan and Budget Highlights:

The City has a \$7.7 million or 35.6% General Fund carryover balance into 2017. We anticipate spending down the General Fund balance over the next few years by investing in projects that will enhance the City's tax base. These projects include Downtown Phase II which will be a mixed use development that will primarily include office and residential space and the expansion of Velocity Broadband, the City's high-speed internet service. The City will also continue to make capital improvements in our road and storm water management programs as well as develop plans to build a new public works facility, a significant portion of which will be offset by a decrease in rent payments. We've projected conservative revenue growth in income taxes collections and anticipate significant increase in the broadband service.

The operating activity of Velocity Broadband part of the General Fund. We have included a supplemental schedule to report the operating income as well as the capital activity of the broadband operations. We anticipate positive cash flow from the operations by the end of 2018.

Special Revenue Funds:

The City's Special Revenue Funds include Service, Cemetery, Parks, HCTV, Fire and EMS. Special Revenue funds have specific sources of revenue that are only to be used for a specified purpose.

Noteworthy items in our Special Revenue Funds include the following:

1. In 2017, we will be replacing two leaf vacuum machines in our Service Department.
2. Our Parks Department plans to install a splash pad at Veteran's Park in 2017 with part of the funding coming from the Kiwanis Club of Hudson. The Plan also includes Parks' funding for various trails as part of the City's connectivity plan.
3. Several capital expenditures in Fire and EMS to replace various vehicles and equipment.

Enterprise Funds: The City's enterprise funds include Water, Electric, Storm Water and Golf Course. An enterprise fund is intended to be self-supporting through user fees or charges.

Noteworthy items in our Enterprise Funds include the following:

1. In 2017, we will replace the water main and make storm water improvements on Manor Drive. We also plan to replace water mains on South Main St (SR 91) and West Case in later years.
2. In 2017, our Electric Department will make significant improvements to the Prospect Road substation as well as design plans for a substation on Hines Hill Road in anticipation of future commercial development. The Department also has plans for various distribution line improvements and installations over the next several years.
3. In addition to Manor Drive, our storm water projects include improvements to the Barlow Community Center dam, Valley View Road and Norfolk Southern railroad culverts. We will also continue with our storm sewer lining program.

Internal Service Funds:

The City has Internal Service Funds included our Fleet Maintenance & Repair and Information Services Funds. Internal Service funds are funded through inter-departmental charges.

Noteworthy items include the following:

1. The **Fleet Maintenance & Replacement** has plans to increase the replacement budget to \$750,000 per year in an effort to reduce the amount of maintenance costs. The 2017 budget includes replacement vehicles as well as the purchase of a brine truck to be used for snow and ice control. The purchase will be in lieu of replacing a snow plow.
2. **Information Services (IS)** will continue its PC replacement program for all departments. For 2017, the most significant project is the implementation of records management software. Additionally, this department is heavily involved in broadband services.

Other Funds & Schedules:

The City has several other types of funds that are budgeted for 2017. The types and descriptions are included on pages 39-53. There are supplemental schedules on pages 55-57 that include the employee headcount, property taxes and debt service.

Debt Service: The City has a triple-A credit rating from Moody's Investors Service and Standard & Poor's. This is the highest rating available and results in better interest rates on City debt. As of 12/31/2016, the City's principal balance on all City long-term debt was \$31.2 million. This includes all bonds and loans. This does not include the notes listed below.

Note Issuance (short-term debt): As of December 31, 2016, the City had \$6,747,791 in outstanding notes. The notes were issued to temporarily finance the following projects:

Velocity Broadband	\$2,100,000
N. Main St. Improvements	\$1,200,000 (Road portion)
N. Main St. Improvements	\$ 975,000 (Water line portion)
Barlow Rd Widening/Resurfacing	\$2,300,000
Hudson EMS Ambulance	<u>\$ 172,791</u>
Total Notes	\$6,747,791

The City plans to issue bonds to permanently finance the projects when the projects are complete and final costs are known.

Major Initiatives for 2017:

1. First & Main Phase II development. The City has partnered with Testa Builders Inc. to redevelop the parcels occupied by Hudson Public Power and Hudson City School District bus garage. A new bus garage and salt dome will be reconstructed on city-owned property.
2. Continued buildout of Velocity Broadband (City-owned/operated high speed internet provider for businesses).
3. Finish North Main Street and Barlow Road construction projects.
4. Reconstruction of Prospect and SR 91 intersection
5. Design SR 91 turn lanes at Valley View, Herrick Park and Hines Hill intersections
6. Continued implementation of Connectivity Plan (sidewalks and trails).
7. Planning for new Public Works facility.
8. Decision on regional emergency dispatch.
9. Build a brine well for use at the Water Plant and for snow/ice control.

CITY OF HUDSON, OHIO

FIVE YEAR PLAN 2017-2021



ASSUMPTIONS AND DEFINITIONS

City of Hudson, Ohio
FIVE YEAR PLAN 2017-2021 - ASSUMPTIONS & DEFINITIONS

CATEGORY

REVENUES

Municipal Income Taxes	Income tax rate is 2%. We assumed a 2.0% annual increase in revenue for 2017 and a 2.5% increase from 2018-2021. The voter approved minimum percentage allocation is Parks (15%), Fire (15%), EMS (9%) and Community Learning Centers (13.5%) of the additional 1% income tax collections. The remaining balance is included in the General Fund.
Property Taxes	Maintenance of current millages within the General and Cemeteries Funds. We assumed a 2% increase in property tax revenue for 2018 & 2021 based on triennial county appraisal.
Electric Fund Administrative Charge	The administrative transfer from the Electric Fund to the General Fund has been replaced with the kilowatt hour tax which is reported in the General Fund.

EXPENDITURES

Personnel	Salary and fringe benefits costs assuming 2017 projected departmental staffing levels. Includes a cost of living increase of 1.0% for all years. Includes an adjustment in employee health insurance cost of coverage (5% increase for 2017-2021). Includes estimated contribution for length of service award program (LOSAP) within Fire and EMS funds.
Operating	2017 department budget estimates for Professional Development, Contractual Services and Materials and Supplies. We assumed 1% growth for 2017-2021.
Capital Improvements	Major capital expenditures including construction and equipment costs.

City of Hudson, Ohio
FIVE YEAR PLAN 2017-2021 - ASSUMPTIONS & DEFINITIONS

CATEGORY

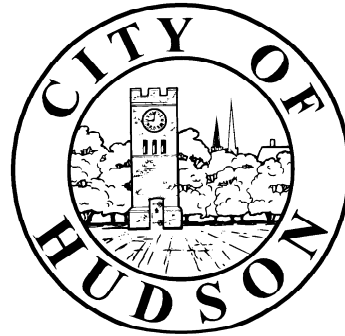
EXPENDITURES (cont)

Debt Service	Both principal and interest payments required on debt issued by the City prior to 2017.
New Debt Service	Both principal and interest payments required on debt projected to be issued by the City from 2017-2021.

OTHER

Run Rate	Defined as current year revenues less current year disbursements.
Ending Balance	Total available resources (January 1 beginning balance, current revenues) minus total disbursements.
Major City Operating Funds	<p>The City of Hudson has 69 funds. This document reviews the major operating funds (as listed below) and capital projects funds. These funds comprise between 80 - 90% of the City expenditures on an annual basis.</p> <p>General Fund (101), primary sources: 2% municipal income taxes, real estate property taxes. Street Maintenance and Repair Fund (201), primary sources: license fees, gasoline tax and income tax transfers. Hudson Municipal Cemeteries (203), source: real estate property taxes and sales. Hudson Parks Fund (205), primary source: income taxes. Hudson Cable TV Fund (206), primary source: cable franchise fees. Fire District (221), primary source: income taxes Emergency Medical Services (224), primary sources: income taxes, ambulance billing Street & Sidewalk Construction (430), primary source: income tax transfers. Water Fund (501), primary source: customer sales. Electric Fund (503), primary source: customer sales. Stormwater Fund (504), primary source: income taxes transfers Ellsworth Meadows Golf Course (505), primary sources: greens fees, cart rental, snack bar and pro shop sales Fleet Maintenance (601) primary source: inter-departmental charges. Information Services (604) primary source: inter-departmental charges.</p>
Compensated Absences	<p>This plan does not include the value of the City's obligation for compensated absences (accrued vacation, sick and personal leave). As of December 31, 2015 the total obligation of all funds was \$4,103,190. .</p>

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2017-2021



MAJOR FUND SUMMARIES

**CITY OF HUDSON
FIVE YEAR PLAN**

<u>GENERAL FUND (101)</u>	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>	9,413,834	9,413,834	\$7,739,260	\$6,222,301	\$6,382,816	\$6,645,745	\$7,223,557
<u>Revenue:</u>							
Income Taxes	14,736,874	15,239,687	\$15,544,481	\$15,933,093	\$16,331,420	\$16,739,706	\$17,158,198
Property Taxes	2,729,928	2,745,664	\$2,745,664	\$2,800,577	\$2,800,577	\$2,800,577	\$2,856,589
Local Government	410,000	400,694	\$410,000	\$410,000	\$410,000	\$410,000	\$410,000
KWH Tax (1)	730,000	645,448	\$700,000	\$700,000	\$700,000	\$700,000	\$700,000
Zoning & Building Permits, Inspections (2)	90,000	165,594	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Fines & Forfeitures	60,000	88,871	\$85,000	\$85,000	\$85,000	\$85,000	\$85,000
Interest on Investments (3)	\$252,795	\$496,559	\$302,230	\$272,007	\$272,007	\$272,007	\$272,007
State Permits	30,000	31,076	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
County Permits, Royalties & Misc (4)	65,000	225,968	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Broadband Service Revenue (5)	\$127,000	\$129,048	\$354,507	\$588,120	\$862,275	\$1,115,043	\$1,322,340
Phase II Downtown Revenue (6)	\$0	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000
Admin Charges/Advances (7)	136,281	381,126	\$136,281	\$153,806	\$152,382	\$144,010	\$146,690
Total Revenue	\$19,367,878	\$20,549,735	\$20,523,163	\$21,687,603	\$22,358,662	\$23,011,343	\$23,695,824

- (1) Reduced future estimates based on lower kWh usage.
- (2) Increased future estimates for in-house inspections by City Engineering Department.
- (3) 2016 revenue increased due to larger maturities. Future year estimates based on reduced fund balance and continued low interest rates.
- (4) Increased 2016 miscellaneous revenue for tax sharing not expected in future years.
- (5) Increased revenue from ramping up of broadband service.
- (6) Revenue from Phase II of downtown not anticipated until 2018.
- (7) 2016 revenue increased from repayment of advances from EMS and golf course.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
Disbursements:								
Personnel - Pg. 7	1.0%	\$8,464,708	\$8,121,224	\$8,386,929	\$8,520,798	\$8,606,006	\$8,692,067	\$8,778,987
Operating - Pg. 8	1.0%	\$4,185,221	\$3,694,449	\$4,238,977	\$4,281,367	\$4,324,180	\$4,367,422	\$4,411,096
Operating Expenses		\$12,649,929	\$11,815,673	\$12,625,906	\$12,802,165	\$12,930,187	\$13,059,489	\$13,190,084
Capital Improvements/Purchases - Pg. 9		\$162,850	\$133,839	\$360,995	\$198,230	\$167,870	\$52,000	\$12,450
Subtotal		\$12,812,779	\$11,949,512	\$12,986,901	\$13,000,395	\$13,098,057	\$13,111,489	\$13,202,534
Transfers/Advances Out:								
Street Maint & Repair - 201		\$2,200,000	\$2,200,000	\$2,350,000	\$2,350,000	\$2,465,000	\$2,440,000	\$2,430,000
Existing Debt Service - 301 - Pg. 57		\$1,797,079	\$1,797,079	\$1,782,497	\$1,748,835	\$1,771,676	\$1,769,437	\$1,769,437
New Debt Service - 301 (Barlow Rd, Downtown)		\$0	\$0	\$186,000	\$686,000	\$686,000	\$686,000	\$686,000
New Debt Service (PW Facility)		\$0	\$0	\$0	\$0	\$0	\$236,386	\$236,386
Broadband Debt Service		\$2,800	\$0	\$9,723	\$278,000	\$278,000	\$278,000	\$278,000
Str & Sidewalk Const. - 430 Annual		\$1,450,000	\$1,450,000	\$1,380,000	\$1,210,000	\$1,430,000	\$1,625,000	\$1,475,000
Str & Sidewk Const. - 430 Cap Proj		\$1,009,000	\$1,256,000	\$755,000	\$260,000	\$950,000	\$0	\$0
Wastewater Fund - 502 (1)		\$115,000	\$115,000	\$700,000	\$606,078	\$0	\$0	\$0
Stormwater Fund - 504 (2)		\$1,300,000	\$1,684,580	\$1,725,000	\$1,327,780	\$1,352,000	\$2,212,220	\$1,900,000
YDC Demolition Note - 490 (3)		\$233,333	\$458,432	\$0	\$0	\$0	\$0	\$0
Stormwater Capital - 431 (4)		\$0	\$280,416	\$0	\$0	\$0	\$0	\$0
Ellsworth Meadows Golf Course - 505		\$30,000	\$30,000	\$40,000	\$60,000	\$65,000	\$75,000	\$75,000
EMS Fund - 224		\$0	\$100,000	\$125,000	\$0	\$0	\$0	\$0
Advance to Downtown Phase II - 441 (5)		\$0	\$215,000	\$0	\$0	\$0	\$0	\$0
Advance to Cable TV - 206 (5)		\$70,000	\$35,000	\$0	\$0	\$0	\$0	\$0
Advance to EMS Fund - 224 (5)		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Total Transfers/Advances Out		\$8,207,212	\$9,794,298	\$9,053,220	\$8,526,693	\$8,997,676	\$9,322,043	\$8,849,823
Total Disbursements		\$21,019,991	\$21,743,810	\$22,040,121	\$21,527,088	\$22,095,733	\$22,433,532	\$22,052,357
Run Rate (Revenue less Expenditures)		(\$1,652,113)	(\$1,194,075)	(\$1,516,959)	\$160,515	\$262,929	\$577,811	\$1,643,468
Carryover Encumbrances		\$477,412	\$480,499	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31		\$7,284,309	\$7,739,260	\$6,222,301	\$6,382,816	\$6,645,745	\$7,223,557	\$8,867,024
Ratio Ending Balances to Disbursements		34.65%	35.59%	28.23%	29.65%	30.08%	32.20%	40.21%

- (1) Estimated transfer needed to pay balance on remaining debt after sewer system transfer to Summit County.
- (2) Increased transfer during 2016 for Middleton Rd and Ranett Ave storm water projects.
- (3) Increased transfer to pay off remaining balance of note in 2016.
- (4) Transfer during 2016 for Norfolk/Southern culvert replacement.
- (5) Advances were made to temporarily finance capital purchases.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
Personnel Expenditures							
Police Department (1)	\$3,863,778	\$3,756,240	\$4,069,418	\$4,110,112	\$4,151,213	\$4,192,725	\$4,234,652
Community Development (1)	\$739,090	\$765,996	\$621,235	\$627,448	\$633,722	\$640,059	\$646,460
Economic Development	\$170,622	\$167,449	\$137,730	\$139,107	\$140,498	\$141,903	\$143,322
Street Trees & ROW	\$57,941	\$38,636	\$41,196	\$41,608	\$42,024	\$42,444	\$42,868
City Council & Clerk	\$126,656	\$116,011	\$121,831	\$123,049	\$124,280	\$125,522	\$126,778
City Solicitor	\$107,132	\$107,195	\$102,428	\$103,452	\$104,487	\$105,532	\$106,587
Administration (2)	\$732,471	\$619,231	\$735,444	\$742,798	\$750,226	\$757,729	\$765,306
Finance	\$731,307	\$708,498	\$738,547	\$745,933	\$753,392	\$760,926	\$768,535
Broadband	\$190,832	\$184,433	\$195,627	\$247,583	\$250,059	\$252,559	\$255,085
Engineering Department	\$1,037,435	\$1,033,981	\$1,073,678	\$1,084,415	\$1,095,259	\$1,106,212	\$1,117,274
Public Properties (2)	\$404,048	\$211,057	\$262,879	\$265,507	\$268,162	\$270,844	\$273,552
Public Works - Administrative Support (2)	\$303,396	\$412,499	\$286,917	\$289,786	\$292,684	\$295,611	\$298,567
Total Personnel Expenditures	\$8,464,708	\$8,121,224	\$8,386,929	\$8,520,798	\$8,606,006	\$8,692,067	\$8,778,987

(1) Fluctuations from 2016 to 2017 due to zoning inspectors transferring from Community Development to Police Department.

(2) Year over year fluctuations due to change in department chargeback.

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
Operating Expenditures							
Police Department (1)	\$649,217	\$532,703	\$662,672	\$669,299	\$675,992	\$682,752	\$689,579
Health District	\$305,341	\$316,468	\$315,465	\$318,620	\$321,806	\$325,024	\$328,274
Community Development	\$194,342	\$149,822	\$194,927	\$196,876	\$198,845	\$200,833	\$202,842
Economic Development	\$53,500	\$36,291	\$63,950	\$64,590	\$65,235	\$65,888	\$66,547
Street Trees & ROW	\$312,981	\$310,974	\$337,927	\$341,306	\$344,719	\$348,167	\$351,648
RITA	\$442,106	\$460,007	\$455,369	\$459,923	\$464,522	\$469,167	\$473,859
City Council & Clerk	\$56,068	\$48,590	\$40,475	\$40,880	\$41,289	\$41,701	\$42,118
City Solicitor	\$165,000	\$190,591	\$165,000	\$166,650	\$168,317	\$170,000	\$171,700
Administration (2)	\$582,358	\$478,081	\$484,894	\$489,743	\$494,640	\$499,587	\$504,583
Finance (3)	\$207,545	\$244,465	\$285,387	\$288,241	\$291,123	\$294,035	\$296,975
Broadband	\$250,000	\$142,086	\$257,101	\$259,672	\$262,269	\$264,891	\$267,540
Engineering Department	\$205,085	\$204,533	\$211,010	\$213,120	\$215,251	\$217,404	\$219,578
Public Properties (4)	\$627,159	\$476,245	\$630,443	\$636,747	\$643,115	\$649,546	\$656,042
Public Works - Administrative Support	\$134,519	\$103,593	\$134,357	\$135,701	\$137,058	\$138,428	\$139,812
Total Operating Expenditures (5)	\$4,185,221	\$3,694,449	\$4,238,977	\$4,281,367	\$4,324,180	\$4,367,422	\$4,411,096

(1) Police 2016 projected expenditures lower than budget due to reduced intra-departmental vehicle charges; 2017 increased for jail fees.

(2) Administration 2016 projected expenses increased \$15,000 grant writing services and \$12,000 for wellness program. 2017 budget reduced by \$70,000 county fees; cost in Finance budget beginning in 2017.

(3) Finance 2016 projected expenditures include \$69,000 tax refund not included in original budget.

(4) Public properties 2016 projected expenses increased from \$61,000 prior year encumbrance for snow removal.

(5) Total operating expenditures for 2016 projected include \$273,999 in carryover encumbrances from 2015.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
Police Department								
New cruiser upfit/equipment	2	\$12,700	\$8,800	\$13,200	\$13,200	\$9,200		\$57,100
New cruiser graphics	2	\$3,250	\$3,250	\$4,800	\$4,800	\$3,250		\$19,350
New VOiP Compatible Network Voice Recorder for dispatch radios/phones	2	\$15,495						\$15,495
Dispatch Computers	2						\$10,000	\$10,000
Next Generation 911	2						\$150,000	\$150,000
In Car Video Replacement (10 units = \$41000)	2	\$41,000						\$41,000
RADAR replacement-cruiser dash mount (3 X 1500)	2	\$4,500	\$4,680	\$4,870				\$14,050
AED's (Automatic Electronic Defibrilators) 10 units	2	\$10,150						\$10,150
MCC 7500 Dispatch Console (Radio Interfaces to all Radio Systems)	3						\$312,353	\$312,353
Flate Screen TV's for Station (4 X \$600)	3	\$2,400						\$2,400
TASER'S X26 (30 units @ \$850)	3		\$25,500					\$25,500
Total Police Department		\$89,495	\$42,230	\$22,870	\$18,000	\$12,450	\$472,353	\$657,398
Public Properties								
Computer replacements	2				\$12,000			\$12,000
Tridium building automated upgrades	2				\$12,000			\$12,000
Town Hall exterior repair/seal/paint	3	\$100,000						\$100,000
Town Hall window replacements	3	\$40,000						\$40,000
Town Hall HVAC unit replacements	2		\$10,000					\$10,000
Council Chamber Chairs	3	\$7,500						\$7,500
Clock Tower masonry maintenance	2				\$10,000			\$10,000
Clock Tower clock electrification	3		\$30,000					\$30,000
John Brown Sitting Area repair	3	\$15,000						\$15,000
Barlow CC exterior masonry maintenance	2		\$15,000					\$15,000
Barlow CC carpet replacement	3	\$12,000						\$12,000
Barlow CC sectional roof replacement	2	\$90,000	\$45,000	\$45,000				\$180,000
Parking terrace repairs/sealant application	2		\$29,000					\$29,000
Police exterior paint	2	\$7,000	\$7,000					\$14,000
Police interior carpet replacement	2		\$20,000					\$20,000
Police HVAC component replacements	3			\$100,000				\$100,000
First & Main Phase Two (Amount TBD)	5							\$0
Former YDC Property Development (Amount TBD)	5							\$0
City Facilities Project (Amount TBD)	5							\$0
Total Public Properties		\$271,500	\$156,000	\$145,000	\$34,000	\$0	\$0	\$606,500
TOTAL GENERAL FUND		\$360,995	\$198,230	\$167,870	\$52,000	\$12,450	\$472,353	\$1,263,898

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
Expenditures By Department							
Police Department							
Personnel	\$3,863,778	\$3,756,240	\$4,069,418	\$4,110,112	\$4,151,213	\$4,192,725	\$4,234,652
Operating	\$649,217	\$532,703	\$662,672	\$669,299	\$675,992	\$682,752	\$689,579
Capital	\$67,350	\$39,554	\$89,495	\$42,230	\$22,870	\$18,000	\$12,450
Total Police Department	\$4,580,345	\$4,328,498	\$4,821,585	\$4,821,641	\$4,850,075	\$4,893,477	\$4,936,682
Health District							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating	\$305,341	\$316,468	\$315,465	\$318,620	\$321,806	\$325,024	\$328,274
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Health District	\$305,341	\$316,468	\$315,465	\$318,620	\$321,806	\$325,024	\$328,274
Community Development							
Personnel	\$739,090	\$765,996	\$621,235	\$627,448	\$633,722	\$640,059	\$646,460
Operating	\$194,342	\$149,822	\$194,927	\$196,876	\$198,845	\$200,833	\$202,842
Capital	\$32,500	\$5,048	\$0	\$0	\$0	\$0	\$0
Total Community Development	\$965,932	\$920,866	\$816,162	\$824,324	\$832,567	\$840,893	\$849,302
Economic Development							
Personnel	\$170,622	\$167,449	\$137,730	\$139,107	\$140,498	\$141,903	\$143,322
Operating	\$53,500	\$36,291	\$63,950	\$64,590	\$65,235	\$65,888	\$66,547
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Economic Development	\$224,122	\$203,739	\$201,680	\$203,697	\$205,734	\$207,791	\$209,869
Street Trees & ROW							
Personnel	\$57,941	\$38,636	\$41,196	\$41,608	\$42,024	\$42,444	\$42,868
Operating	\$312,981	\$310,974	\$337,927	\$341,306	\$344,719	\$348,167	\$351,648
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Street Trees & ROW	\$370,922	\$349,609	\$379,123	\$382,914	\$386,743	\$390,610	\$394,517
RITA							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Operating	\$442,106	\$460,007	\$455,369	\$459,923	\$464,522	\$469,167	\$473,859
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total RITA	\$442,106	\$460,007	\$455,369	\$459,923	\$464,522	\$469,167	\$473,859
City Council & Clerk							
Personnel	\$126,656	\$116,011	\$121,831	\$123,049	\$124,280	\$125,522	\$126,778
Operating	\$56,068	\$48,590	\$40,475	\$40,880	\$41,289	\$41,701	\$42,118
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Council & Clerk	\$182,724	\$164,602	\$162,306	\$163,929	\$165,568	\$167,224	\$168,896

**CITY OF HUDSON
FIVE YEAR PLAN**

GENERAL FUND (cont)

Expenditures By Department

	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
City Solicitor							
Personnel	\$107,132	\$107,195	\$102,428	\$103,452	\$104,487	\$105,532	\$106,587
Operating	\$165,000	\$190,591	\$165,000	\$166,650	\$168,317	\$170,000	\$171,700
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total City Solicitor	\$272,132	\$297,785	\$267,428	\$270,102	\$272,803	\$275,531	\$278,287
Administration							
Personnel	\$732,471	\$619,231	\$735,444	\$742,798	\$750,226	\$757,729	\$765,306
Operating	\$582,358	\$478,081	\$484,894	\$489,743	\$494,640	\$499,587	\$504,583
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Administration	\$1,314,829	\$1,097,312	\$1,220,338	\$1,232,541	\$1,244,867	\$1,257,315	\$1,269,889
Finance							
Personnel	\$731,307	\$708,498	\$738,547	\$745,933	\$753,392	\$760,926	\$768,535
Operating	\$207,545	\$244,465	\$285,387	\$288,241	\$291,123	\$294,035	\$296,975
Capital	\$0	\$449	\$0	\$0	\$0	\$0	\$0
Total Finance	\$938,852	\$953,411	\$1,023,934	\$1,034,174	\$1,044,516	\$1,054,961	\$1,065,510
Broadband							
Personnel	\$190,832	\$184,433	\$195,627	\$247,583	\$250,059	\$252,559	\$255,085
Operating	\$250,000	\$142,086	\$257,101	\$259,672	\$262,269	\$264,891	\$267,540
Capital	\$0	\$3,366	\$0	\$0	\$0	\$0	\$0
Total Broadband	\$440,832	\$329,885	\$452,728	\$507,255	\$512,327	\$517,451	\$522,625
Engineering Department							
Personnel	\$1,037,435	\$1,033,981	\$1,073,678	\$1,084,415	\$1,095,259	\$1,106,212	\$1,117,274
Operating	\$205,085	\$204,533	\$211,010	\$213,120	\$215,251	\$217,404	\$219,578
Capital	\$0	\$914	\$0	\$0	\$0	\$0	\$0
Total Engineering Department	\$1,242,520	\$1,239,428	\$1,284,688	\$1,297,535	\$1,310,511	\$1,323,616	\$1,336,852
Public Properties							
Personnel	\$404,048	\$211,057	\$262,879	\$265,507	\$268,162	\$270,844	\$273,552
Operating	\$627,159	\$476,245	\$630,443	\$636,747	\$643,115	\$649,546	\$656,042
Capital	\$63,000	\$84,507	\$271,500	\$156,000	\$145,000	\$34,000	\$0
Total Public Properties	\$1,094,207	\$771,809	\$1,164,822	\$1,058,255	\$1,056,277	\$954,390	\$929,594
Public Works - Admin. Support							
Personnel	\$303,396	\$412,499	\$286,917	\$289,786	\$292,684	\$295,611	\$298,567
Operating	\$134,519	\$103,593	\$134,357	\$135,701	\$137,058	\$138,428	\$139,812
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Public Works - Admin. Support	\$437,915	\$516,092	\$421,274	\$425,487	\$429,742	\$434,039	\$438,380
Total Operating Expenditures	\$12,812,779	\$11,949,512	\$12,986,901	\$13,000,395	\$13,098,057	\$13,111,489	\$13,202,534

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STREET & SIDEWALK CONST. (430)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		679,358	679,358	\$439,234	\$339,234	\$339,234	\$339,234	\$339,234
<u>Revenues:</u>								
General Fund Transfer		\$2,459,000	\$2,706,000	\$2,135,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000
Note Proceeds (1)		\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0
State and Federal Grants		\$0	\$348,832	\$0	\$0	\$0	\$0	\$0
Other		\$0	\$6,694	\$0	\$0	\$0	\$0	\$0
Total		\$2,459,000	\$4,261,526	\$2,135,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000
Total Available		\$3,138,358	\$4,940,884	\$2,574,234	\$1,809,234	\$2,719,234	\$1,964,234	\$1,814,234
<u>Disbursements:</u>								
<u>Expenditures:</u>								
Operating Expenses		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Improvements, Pg. 13-14		\$2,084,000	\$2,284,354	\$2,235,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000
Total Expenditures		\$2,084,000	\$2,284,354	\$2,235,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000
Total Disbursements		\$2,084,000	\$2,284,354	\$2,235,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000
Run Rate (Revenue Less Expenditures)		\$375,000	\$1,977,172	(\$100,000)	\$0	\$0	\$0	\$0
Carryover Encumbrances (2)		\$616,766	\$2,217,296	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$437,592	\$439,234	\$339,234	\$339,234	\$339,234	\$339,234	\$339,234
Ratio Ending Balance to Disbursements		21.00%	19.23%	15.18%	23.08%	14.25%	20.88%	23.00%
Ratio Ending Balance to Revenues		17.80%	16.23%	15.89%	23.08%	14.25%	20.88%	23.00%

(1) 2016 Revenue includes \$1.2 million of N. Main Street road improvement project note proceeds.

(2) 2016 includes open purchase orders for N. Main Street (\$1,525,000) and SR91 & Norton (\$371,000) road improvement projects.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
<u>Street & Sidewalk Construction Fund</u>								
Annual Reconstruction/Resurfacing Program	2	\$1,100,000	\$1,100,000	\$1,125,000	\$1,125,000	\$1,150,000		\$5,600,000
Annual Concrete Program	2	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000		\$1,250,000
Annual Striping Program	2	\$165,000	\$170,000	\$175,000	\$180,000	\$185,000		\$875,000
Annual Crack Sealing	2	\$75,000	\$85,000	\$90,000	\$95,000	\$100,000		\$445,000
Sidewalk Connectivity Plan	3	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		\$500,000
Total Annual Street & Sidewalk Construction Program		\$1,690,000	\$1,705,000	\$1,740,000	\$1,750,000	\$1,785,000	\$0	\$8,670,000
<u>Street & Sidewalk Individual Projects - Financed</u>								
Barlow Rd Improvements - Construction (Financed 20 yr bond)	1	\$800,000						\$800,000
Total Street & Sidewalk Individual Projects - Financed		\$800,000	\$0	\$0	\$0	\$0	\$0	\$800,000
<u>Street Improvement Projects - Pay as you go</u>								
Prospect/SR 91 Reconstruction (AMATS) (Bid \$1.46 M) (Grant \$1.2 M)	1	\$260,000						\$260,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) Final Design (AMATS)	1	\$320,000						\$320,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) R/W (AMATS)	1		\$75,000					\$75,000
SR 91 Turn Lanes (V. View, Herrick, Hines H.) Constr (AMATS) (Cost 3.55 M) (Grant 2.8 M)	1			\$750,000				\$750,000
Seasons Rd Interchange Signal Project (50% split w/Stow) (purchase poles/arms)	2	\$50,000						\$50,000
Citywide Guardrail Replacement Program	2	\$125,000		\$125,000				\$250,000
Manor Drive resurfacing	2	\$100,000						\$100,000
DT Phase 2 - 1st & Main Downtown Post-Development Traffic Study	2			\$75,000				\$75,000
City Wide Traffic Signal System recounting and modeling	2				\$75,000			\$75,000
Barlow Road/Young Road Intersection Design	3				\$60,000			\$60,000
Stow & Ravenna Road Intersection Project (Study)	3				\$50,000			\$50,000
SR 303/SR 91 Preliminary Design (AMATS)	4						\$150,000	\$150,000
SR 303/SR 91 Final Design (AMATS)	4						\$350,000	\$350,000
SR 303/SR 91 RW Design & Construction (AMATS)	4						\$500,000	\$500,000
SR 303 West Downtown Corridor Imp.(SR 91 to Boston Mills) - Lane Reconfigure. Design	3						\$150,000	\$150,000
Hines Hill Grade Separation (Final Design) (Needs State or Fed. Funding)	3						\$800,000	\$800,000
Oviatt Street Connector (Oviatt St. to SR 91 - Design). (Needs State or Fed. Funding)	3						\$750,000	\$750,000
Hines Hill Grade Separation (Construction) (Needs State or Fed. Funding)	3						\$8,000,000	\$8,000,000
Total Street Improvement Projects - Pay as you go		\$855,000	\$75,000	\$950,000	\$185,000	\$0	\$10,700,000	\$12,765,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

Project Code	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
TOTAL STREET & SIDEWALK PROJECTS	\$3,345,000	\$1,780,000	\$2,690,000	\$1,935,000	\$1,785,000	\$10,700,000	\$22,235,000
<u>Other Sources of Funding</u>							
State Highway Improvement Fund (202)	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000		\$325,000
Permissive Auto Capital (401)	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000		\$1,225,000
Debt Proceeds	\$800,000						\$800,000
Total Other Sources of Funding	\$1,110,000	\$310,000	\$310,000	\$310,000	\$310,000	\$0	\$2,350,000
TOTAL STREET & SIDEWALK FUND CHARGE	\$2,235,000	\$1,470,000	\$2,380,000	\$1,625,000	\$1,475,000	\$10,700,000	\$19,885,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STREET MAINTENANCE AND REPAIR FUND (201)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		213,807	213,807	\$173,912	\$88,072	\$36,071	\$3,675	\$7,504
<u>Revenues:</u>								
Gasoline Tax	1.0%	\$735,000	\$738,047	\$735,000	\$742,350	\$749,774	\$757,271	\$764,844
License Fees	1.0%	\$135,000	\$136,792	\$135,000	\$136,350	\$137,714	\$139,091	\$140,482
Miscellaneous (1)		\$0	\$137,386	\$0	\$0	\$0	\$0	\$0
Subtotal		\$870,000	\$1,012,225	\$870,000	\$878,700	\$887,487	\$896,362	\$905,325
Transfers In - General Fund		\$2,200,000	\$2,200,000	\$2,350,000	\$2,350,000	\$2,465,000	\$2,440,000	\$2,430,000
Total Available		\$3,283,807	\$3,426,032	\$3,393,912	\$3,316,772	\$3,388,558	\$3,340,037	\$3,342,829
<u>Disbursements:</u>								
Street Maint. & Repair								
Personnel	1.5%	\$1,053,570	\$1,000,628	\$1,143,668	\$1,160,823	\$1,178,235	\$1,195,909	\$1,213,848
Operating (2)	1.0%	\$1,685,397	\$1,745,777	\$1,819,876	\$1,838,075	\$1,856,456	\$1,875,020	\$1,893,770
Capital Purchases - Pg. 16		\$150,000	\$119,862	\$120,000	\$56,448	\$121,734	\$30,000	\$0
Total Street Maint. & Repair		\$2,888,967	\$2,866,267	\$3,083,544	\$3,055,346	\$3,156,425	\$3,100,929	\$3,107,618
Leaf Collection								
Personnel (3)	1.5%	\$128,093	\$212,326	\$167,296	\$169,805	\$172,352	\$174,938	\$177,562
Operating	1.0%	\$55,000	\$38,801	\$55,000	\$55,550	\$56,106	\$56,667	\$57,233
Total Leaf Collection		\$183,093	\$251,127	\$222,296	\$225,355	\$228,458	\$231,604	\$234,795
Total Disbursements		\$3,072,060	\$3,117,394	\$3,305,840	\$3,280,701	\$3,384,883	\$3,332,533	\$3,342,413
Run Rate (Revenue Less Expenditures)		(\$2,060)	\$94,831	(\$85,840)	(\$52,001)	(\$32,396)	\$3,829	(\$7,087)
Carryover Encumbrances		\$84,133	\$134,726	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$127,614	\$173,912	\$88,072	\$36,071	\$3,675	\$7,504	\$417
Ratio Ending Balance to Disbursements		4.15%	5.58%	2.66%	1.10%	0.11%	0.23%	0.01%
Ratio Ending Balance to Revenues		4.16%	5.41%	2.74%	1.12%	0.11%	0.22%	0.01%

- (1) Miscellaneous revenue in 2016 includes \$108,940 one-time purchase of road salt from City of Kent.
(2) Increased operating budget in 2017 for intra-departmental charges for fleet and information services.
(3) Leaf collection personnel budget increased to reflect prior years actual cost increases.

FINAL

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
<u>Street Maintenance & Repair</u>								
Replace 2 Old Dominion Brush leaf vac units	3	\$110,000						\$110,000
Share the roads with bike signs	3	\$10,000						\$10,000
Berming Machine	3		\$15,000					\$15,000
Replace small leaf vac	3		\$15,000					\$15,000
Replace Attenuator	3		\$20,800					\$20,800
Replace skid steer trailer	3		\$5,648					\$5,648
Replace backhoe loader	3			\$121,734				\$121,734
Replace case loader	3						\$193,133	\$193,133
Replace fork lift	3				\$30,000			\$30,000
Total Street Maintenance & Repair		\$120,000	\$56,448	\$121,734	\$30,000	\$0	\$193,133	\$521,315
TOTAL STREET MAINTENANCE & REPAIR FUND		\$120,000	\$56,448	\$121,734	\$30,000	\$0	\$193,133	\$521,315

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

CEMETERIES FUND (203)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		170,343	170,343	\$172,192	\$110,863	\$92,632	\$54,643	\$38,882
<u>Revenues:</u>								
Real Estate Property Tax		\$146,480	\$148,057	\$148,057	\$151,018	\$151,018	\$151,018	\$154,687
Charges for Services	2.0%	\$90,000	\$89,816	\$86,588	\$88,320	\$90,086	\$91,888	\$93,726
Miscellaneous		\$1,000	\$5,226	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Total Revenue		\$237,480	\$243,099	\$235,645	\$240,338	\$242,104	\$243,906	\$249,412
Total Available		\$407,823	\$413,442	\$407,837	\$351,200	\$334,736	\$298,550	\$288,294
<u>Disbursements:</u>								
Cemetery								
Personnel	1.5%	\$192,085	\$177,794	\$204,736	\$199,807	\$202,804	\$205,846	\$208,934
Operating	1.0%	\$49,613	\$44,979	\$52,239	\$52,761	\$53,289	\$53,822	\$54,360
Capital Purchases - Pg. 18		\$25,000	\$14,749	\$30,000	\$0	\$24,000	\$0	\$25,000
Advance to General Fund (1)		\$10,000	\$0	\$10,000	\$6,000	\$0	\$0	\$0
Total Cemetery		\$276,698	\$237,522	\$296,975	\$258,568	\$280,093	\$259,668	\$288,294
Total Disbursements		\$276,698	\$237,522	\$296,975	\$258,568	\$280,093	\$259,668	\$288,294
Run Rate (Revenue Less Expenditures)		(\$39,218)	\$5,577	(\$61,330)	(\$18,230)	(\$37,989)	(\$15,762)	(\$38,882)
Carryover Encumbrances		\$14,153	\$3,728	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$116,972	\$172,192	\$110,863	\$92,632	\$54,643	\$38,882	(\$0)
Ratio Ending Balance to Disbursements		42.27%	72.50%	37.33%	35.83%	19.51%	14.97%	0.00%
Ratio Ending Balance to Revenues		49.26%	70.83%	47.05%	38.54%	22.57%	15.94%	0.00%

(1) Advances to General Fund were repayments for St. Mary's/Markillie cemetery expansion project.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
<u>Cemetery</u>								
Cemetery Road Paving	3	\$24,000	\$0	\$24,000		\$25,000		\$73,000
Salt Spreader	3	\$6,000						\$6,000
Total Cemetery		\$30,000	\$0	\$24,000	\$0	\$25,000	\$0	\$79,000
TOTAL CEMETERY FUND		\$30,000	\$0	\$24,000	\$0	\$25,000	\$0	\$79,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

PARKS FUND (205)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		2,686,924	2,686,924	\$2,224,446	\$1,453,411	\$1,824,109	\$1,202,261	\$1,707,627
<u>Revenues:</u>								
Income Taxes		\$1,475,479	\$1,536,546	\$1,567,277	\$1,606,459	\$1,646,620	\$1,687,786	\$1,729,980
Grant Proceeds (1)		\$0	\$0	\$75,000	\$0	\$500,000	\$0	\$0
Debt Proceeds (2)		\$0	\$0	\$0	\$1,925,000	\$0	\$0	\$0
Park User Fees/Misc	2.0%	\$17,500	\$39,582	\$16,000	\$16,320	\$16,646	\$16,979	\$17,319
Interest Income		\$14,000	\$41,922	\$30,000	\$20,000	\$20,000	\$20,000	\$20,000
Royalties (Gas Wells)		\$10,000	\$4,513	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
Total Revenue		\$1,516,979	\$1,622,563	\$1,695,277	\$3,574,779	\$2,190,267	\$1,731,765	\$1,774,299
Total Available		\$4,203,903	\$4,309,487	\$3,919,723	\$5,028,190	\$4,014,375	\$2,934,026	\$3,481,926
<u>Disbursements:</u>								
Parks								
Personnel	1.5%	\$581,204	\$600,475	\$600,998	\$610,013	\$619,163	\$628,450	\$637,877
Operating	1.0%	\$296,623	\$248,903	\$281,740	\$284,557	\$287,403	\$290,277	\$293,180
Capital Purchases - Pg. 20		\$537,000	\$600,545	\$1,291,000	\$2,028,000	\$1,540,000	\$30,000	\$305,000
Debt Service		\$296,292	\$296,292	\$292,575	\$281,511	\$210,549	\$122,672	\$123,157
New Debt Service (2)		\$0	\$0	\$0	\$0	\$155,000	\$155,000	\$155,000
Carryover Encumbrances		\$0	\$202,893	\$0	\$0	\$0	\$0	\$0
Total Parks		\$1,711,119	\$1,949,108	\$2,466,313	\$3,204,081	\$2,812,115	\$1,226,399	\$1,514,214
Total Disbursements		\$1,711,119	\$1,949,108	\$2,466,313	\$3,204,081	\$2,812,115	\$1,226,399	\$1,514,214
Run Rate (Revenue Less Expenditures)		(\$194,140)	(\$326,545)	(\$771,036)	\$370,698	(\$621,848)	\$505,366	\$260,086
Carryover Encumbrances		\$244,215	\$135,933	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$2,248,569	\$2,224,446	\$1,453,411	\$1,824,109	\$1,202,261	\$1,707,627	\$1,967,712
Ratio Ending Balance to Disbursements		131.41%	114.13%	58.93%	56.93%	42.75%	139.24%	129.95%
Ratio Ending Balance to Revenues		148.23%	137.09%	85.73%	51.03%	54.89%	98.61%	110.90%

(1) Grant proceeds - \$75,000 Kiwanis Club of Hudson; \$500,000 AMATS funding.

(2) Debt proceeds used to finance construction of Phase 1 and 2 of Veteran's Trail. Payment of debt begins in 2019.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
Parks								
Replacement Playground Equipment	1	\$30,000	\$30,000	\$30,000	\$30,000			\$120,000
Multi Purpose Trail (Ellsworth Meadows) - City Match	4	\$145,000						\$145,000
Drainage control project (Ellsworth Meadows)	2	\$100,000						\$100,000
Water Fountain - Hudson Springs Replacement	2	\$7,000						\$7,000
Replace May pavilion (Hudson Springs Park)	2	\$100,000						\$100,000
Truck Replacements	2	\$35,000		\$35,000				\$70,000
Replace Skid Stear	2	\$65,000						\$65,000
Splashpad at Veteran's Way Park (A)	3	\$215,000						\$215,000
Oak Grove Park Trail and Parking Improvements	3	\$163,000						\$163,000
Barlow Connector Trail (Wood Hollow to Barlow Farm Pk)	3	\$95,000						\$95,000
Hudson Springs Park Driveway Widening and Resurface	3	\$71,000						\$71,000
Hudson Springs Park Dam Emergency Action Plan (ODNR reqt.)	1		\$53,000					\$53,000
Veteran's Trail - Engineering Phase 3 (Vet's Way to Barlow Rd)	4	\$250,000						\$250,000
Maple Grove Connector	3					\$275,000		\$275,000
Veteran's Trail - Phase 1 Construction	3		\$800,000					\$800,000
Veteran's Trail - Phase 2 Construction (B)	3		\$1,125,000					\$1,125,000
Replace Utility Vehicle	2		\$20,000					\$20,000
Barlow Farm Park water quality improvements	1			\$50,000				\$50,000
Veteran's Trail - Construction Phase 3 (Vet's Way to Barlow Rd) (C)	4			\$1,100,000				\$1,100,000
Additional Lighting at Barlow Farm Park	3			\$280,000				\$280,000
Replace Infield Rake	2	\$15,000		\$15,000				\$30,000
Pave Colony Trail	3			\$30,000				\$30,000
Middleton Road Restroom	3					\$30,000		\$30,000
Total Parks		\$1,291,000	\$2,028,000	\$1,540,000	\$30,000	\$305,000	\$0	\$5,194,000
TOTAL PARKS FUND		\$1,291,000	\$2,028,000	\$1,540,000	\$30,000	\$305,000	\$0	\$5,194,000

(A) Cost estimate includes \$75,000 grant from Kiwanis Club of Hudson.

(B) Cost estimate includes \$500,000 AMATS grant funding.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

HCTV FUND (206)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		45,728	45,728	\$44,243	\$43,864	\$39,246	\$30,327	\$22,046
<u>Revenues:</u>								
Franchise Fees		\$300,000	\$311,034	\$306,000	\$306,000	\$306,000	\$306,000	\$306,000
General Fund Advance (1)		\$70,000	\$35,000	\$0	\$0	\$0	\$0	\$0
Miscellaneous		\$2,500	\$12,219	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Total Revenue		\$372,500	\$358,253	\$308,500	\$308,500	\$308,500	\$308,500	\$308,500
Total Available		\$418,228	\$403,981	\$352,743	\$352,364	\$347,746	\$338,827	\$330,546
<u>Disbursements:</u>								
Community Television								
Personnel	1.5%	\$241,580	\$238,631	\$250,061	\$253,812	\$257,619	\$261,484	\$265,406
Operating	1.0%	\$44,960	\$49,092	\$48,818	\$49,306	\$49,799	\$50,297	\$50,800
Capital Purchases		\$70,000	\$64,762	\$0	\$0	\$0	\$0	\$0
Advance to General Fund		\$0	\$0	\$10,000	\$10,000	\$10,000	\$5,000	\$0
Total Cable TV		\$356,540	\$352,485	\$308,879	\$313,118	\$317,419	\$316,781	\$316,206
Total Disbursements		\$356,540	\$352,485	\$308,879	\$313,118	\$317,419	\$316,781	\$316,206
Run Rate (Revenue Less Expenditures)		\$15,960	\$5,768	(\$379)	(\$4,618)	(\$8,919)	(\$8,281)	(\$7,706)
Carryover Encumbrances		\$3,418	\$7,253	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$58,270	\$44,243	\$43,864	\$39,246	\$30,327	\$22,046	\$14,340
Ratio Ending Balance to Disbursements		16.34%	12.55%	14.20%	12.53%	9.55%	6.96%	4.54%
Ratio Ending Balance to Revenues		15.64%	12.35%	14.22%	12.72%	9.83%	7.15%	4.65%

(1) Advance for equipment purchases in 2016.

(2) Miscellaneous for 2016 includes \$7,850 in donations.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

FIRE FUND (221)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		1,935,668	1,935,668	\$1,988,666	\$1,923,505	\$1,948,627	\$2,097,508	\$2,270,943
<u>Revenues:</u>								
Income Taxes		\$1,547,224	\$1,597,514	\$1,629,464	\$1,670,201	\$1,711,956	\$1,754,755	\$1,798,624
Miscellaneous	2.0%	\$15,000	\$35,823	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Total Revenue		\$1,562,224	\$1,633,337	\$1,644,464	\$1,685,501	\$1,727,562	\$1,770,673	\$1,814,860
Total Available		\$3,497,892	\$3,569,005	\$3,633,131	\$3,609,006	\$3,676,189	\$3,868,180	\$4,085,803
<u>Disbursements:</u>								
Fire								
Personnel (1)	1.5%	\$868,086	\$776,748	\$925,890	\$939,778	\$953,875	\$968,183	\$982,706
Operating	1.0%	\$414,815	\$237,617	\$416,436	\$420,600	\$424,806	\$429,054	\$433,345
Capital Purchases		\$444,000	\$62,683	\$167,300	\$100,000	\$0	\$0	\$0
Replacement Reserve		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Total Fire		\$1,926,901	\$1,277,048	\$1,709,626	\$1,660,379	\$1,578,681	\$1,597,238	\$1,616,051
Total Disbursements		\$1,926,901	\$1,277,048	\$1,709,626	\$1,660,379	\$1,578,681	\$1,597,238	\$1,616,051
Run Rate (Revenue Less Expenditures)		(\$364,677)	\$356,289	(\$65,162)	\$25,122	\$148,881	\$173,435	\$198,809
Carryover Encumbrances		\$85,292	\$303,291	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$1,485,699	\$1,988,666	\$1,923,505	\$1,948,627	\$2,097,508	\$2,270,943	\$2,469,752
Ratio Ending Balance to Disbursements		77.10%	155.72%	112.51%	117.36%	132.86%	142.18%	152.83%
Ratio Ending Balance to Revenues		95.10%	121.75%	116.97%	115.61%	121.41%	128.25%	136.08%
<u>REPLACEMENT RESERVE (480)</u>								
Beginning Balance		\$302,088	\$302,088	\$501,629	\$709,129	\$917,629	\$1,127,129	\$1,337,129
Plus: Additional Reserve Amount		\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
Interest Income		\$2,500	\$7,560	\$7,500	\$8,500	\$9,500	\$10,000	\$10,500
Less: Equip/Vehicle Replacements		\$0	(\$77)	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances		(\$8,048)	(\$7,942)	\$0	\$0	\$0	\$0	\$0
Ending Balance		\$496,540	\$501,629	\$709,129	\$917,629	\$1,127,129	\$1,337,129	\$1,547,629

(1) Personnel increased over 2016 for increase to Fire Educator position to full-time.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	<u>Project Code</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
<u>Fire</u>								
Refurbish Radio Room	3	\$1,500						\$1,500
New 800 Mhz Radios (8 Units)	2	\$12,000						\$12,000
Various smaller equipment items	2	\$53,800						\$53,800
Firefighter training tower/live fire burn building	4		\$100,000					\$100,000
Safety Center addition/renovation (50% budgeted by EMS)	3						\$500,000	\$500,000
Replace 2006 Fire Education Van	2	\$50,000						\$50,000
Replace 2008 Assistant Chief Vehicle	2	\$50,000						\$50,000
Total Fire		\$167,300	\$100,000	\$0	\$0	\$0	\$500,000	\$767,300
TOTAL FIRE FUND		\$167,300	\$100,000	\$0	\$0	\$0	\$500,000	\$767,300

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

EMS FUND (224)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		123,040	123,040	\$89,861	\$79,600	(\$86,992)	(\$239,419)	(\$297,149)
<u>Revenues:</u>								
Income Taxes		\$928,335	\$958,508	\$977,678	\$1,002,120	\$1,027,173	\$1,052,852	\$1,079,174
Ambulance Billing	2.0%	\$370,000	\$427,030	\$435,571	\$444,282	\$453,168	\$462,231	\$471,476
Charges for Training Classes		\$24,000	\$38,716	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Note Proceeds		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Advance From General Fund		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Transfer From General Fund		\$0	\$100,000	\$125,000	\$0	\$0	\$0	\$0
Miscellaneous (1)	2.0%	\$1,000	\$18,550	\$1,000	\$1,020	\$1,040	\$1,061	\$1,082
Total Revenue		\$1,323,335	\$1,888,386	\$1,574,249	\$1,482,422	\$1,516,381	\$1,551,145	\$1,586,732
Total Available		\$1,446,375	\$2,011,426	\$1,664,110	\$1,562,022	\$1,429,389	\$1,311,726	\$1,289,583
<u>Disbursements:</u>								
EMS								
Personnel (2)	1.5%	\$864,160	\$1,129,370	\$995,156	\$1,010,083	\$1,025,235	\$1,040,613	\$1,056,222
Operating	1.0%	\$409,052	\$317,945	\$459,604	\$464,200	\$468,842	\$473,530	\$478,266
Capital Purchases (3), Pg. 25		\$59,242	\$245,333	\$129,750	\$174,731	\$174,731	\$94,731	\$34,731
Advance to General Fund		\$0	\$172,791	\$0	\$0	\$0	\$0	\$0
Total EMS		\$1,332,454	\$1,865,438	\$1,584,510	\$1,649,014	\$1,668,808	\$1,608,875	\$1,569,219
Total Disbursements		\$1,332,454	\$1,865,438	\$1,584,510	\$1,649,014	\$1,668,808	\$1,608,875	\$1,569,219
Run Rate (Revenue Less Expenditures)		(\$9,119)	\$22,948	(\$10,261)	(\$166,592)	(\$152,426)	(\$57,730)	\$17,513
Carryover Encumbrances		\$40,891	\$56,127	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$73,030	\$89,861	\$79,600	(\$86,992)	(\$239,419)	(\$297,149)	(\$279,636)
Ratio Ending Balance to Disbursements		5.48%	4.82%	5.02%	-5.28%	-14.35%	-18.47%	-17.82%
Ratio Ending Balance to Revenues		5.52%	4.76%	5.06%	-5.87%	-15.79%	-19.16%	-17.62%

(1) Miscellaneous revenue in 2016 includes \$16,000 one time donation.

(2) Personnel increased primarily due to need for additional paid, part-time paramedics.

(3) Capital purchases increased in 2016 over original budget due to purchase of ambulance (\$173,000).

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
EMS								
Ambulance Lease #4021 (Five year lease approved in 2014)	2	\$30,000	\$30,000	\$30,000				\$90,000
Ambulance Lease #4011 (Five year internal loan approved in 2016)	2	\$31,000	\$34,731	\$34,731	\$34,731	\$34,731		\$169,924
Replacement Sedan #4046 - 2007 Explorer	2	\$45,000						\$45,000
Replacement Sedan #4056 - 2008 Explorer	2		\$50,000					\$50,000
Replacement Sedan #4066 - 2008 Explorer	2			\$50,000				\$50,000
Replace EMS bay floor protective antislip coating	2	\$15,000						\$15,000
Replace 5 EMS bay door opener motors, receivers & sensors	2	\$8,750						\$8,750
Safety Center addition/renovation (50% budgeted by Fire)	3						\$500,000	\$500,000
Stryker auto lift/load stretcher x 3 @ \$60K	2, 4		\$60,000	\$60,000	\$60,000			\$180,000
Total EMS		\$129,750	\$174,731	\$174,731	\$94,731	\$34,731	\$500,000	\$1,108,674
TOTAL EMS FUND		\$129,750	\$174,731	\$174,731	\$94,731	\$34,731	\$500,000	\$1,108,674

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

WATER FUND (501)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
BEGINNING BALANCE, JANUARY 1		690,865	690,865	\$941,937	\$1,056,179	\$683,651	\$510,745	\$517,616
Operating Revenue:								
Customer Sales		\$1,670,000	\$1,695,344	\$1,660,378	\$1,660,378	\$1,660,378	\$1,660,378	\$1,660,378
Other Charges		\$22,500	\$22,163	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Total Operating Revenue		\$1,692,500	\$1,717,507	\$1,670,378	\$1,670,378	\$1,670,378	\$1,670,378	\$1,670,378
Operating Expenses:								
Water Admin/Treatment								
Personnel	1.5%	\$322,391	\$358,955	\$356,882	\$362,236	\$367,669	\$373,184	\$378,782
Operating (1)	1.0%	\$234,033	\$245,593	\$261,138	\$183,749	\$185,587	\$187,443	\$189,317
Administrative Charge		\$126,281	\$126,281	\$130,069	\$133,971	\$137,990	\$142,130	\$146,394
Total Water Admin/Treatment		\$682,705	\$730,829	\$748,089	\$679,956	\$691,246	\$702,757	\$714,493
Water Distribution								
Personnel (2)	1.5%	\$523,025	\$335,288	\$347,747	\$352,963	\$358,258	\$363,632	\$369,086
Operating	1.0%	\$115,381	\$136,244	\$159,728	\$161,325	\$162,939	\$164,568	\$166,214
Total Water Distribution		\$638,406	\$471,531	\$507,475	\$514,289	\$521,196	\$528,200	\$535,300
Operating Income		\$371,389	\$515,147	\$414,813	\$476,133	\$457,935	\$439,421	\$420,585
Non-Operating Revenue:								
Debt Proceeds		\$700,000	\$975,000	\$475,000	\$0	\$0	\$0	\$0
Capital Repair/Replacement Fee		\$215,000	\$215,372	\$215,000	\$215,000	\$215,000	\$215,000	\$215,000
Water Tower Leases		\$52,526	\$65,226	\$68,439	\$68,439	\$68,439	\$68,439	\$68,439
Investment & Tap Fees		\$13,400	\$63,890	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Total Non-Operating Revenue		\$980,926	\$1,319,488	\$773,439	\$298,439	\$298,439	\$298,439	\$298,439
Non-Operating Expenses:								
Capital Expenditures		\$745,000	\$779,160	\$750,000	\$790,000	\$545,000	\$345,000	\$445,000
Debt Service		\$613,700	\$498,700	\$324,010	\$237,100	\$264,280	\$265,990	\$263,600
New Debt Service		\$0	\$0	\$0	\$120,000	\$120,000	\$120,000	\$120,000
Total Non-Operating Expenses		\$1,358,700	\$1,277,860	\$1,074,010	\$1,147,100	\$929,280	\$730,990	\$828,600
Net Income		(\$6,385)	\$556,774	\$114,242	(\$372,528)	(\$172,906)	\$6,870	(\$109,576)
Carryover Encumbrances		\$85,346	\$305,702	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31		\$599,134	\$941,937	\$1,056,179	\$683,651	\$510,745	\$517,616	\$408,040
Ratio Ending Balance to Disbursements		22.36%	37.98%	45.34%	29.20%	23.85%	26.38%	19.63%
Ratio Ending Balance to Revenues		22.41%	31.02%	43.22%	34.72%	25.94%	26.29%	20.73%

(1) Operating cost reduced \$80,000 per year beginning in 2018 due to savings from brine well.
(2) Personnel expenses decrease for 2017 due to staff changes from elimination of sewer operations.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
<u>Water Administration/Treatment</u>								
Water Well Rehab #2	2	\$35,000						\$35,000
Filter Media	2	\$10,000						\$10,000
High Service Pumps	2	\$10,000						\$10,000
Water Well Rehab #3	2		\$35,000			\$35,000		\$70,000
Water Well Rehab #4	2			\$35,000				\$35,000
Water Well Rehab #1	2				\$35,000			\$35,000
Resin	2	\$30,000						\$30,000
Total Water Administration/Treatment		\$85,000	\$35,000	\$35,000	\$35,000	\$35,000	\$0	\$225,000
<u>Water Distribution</u>								
Loader (for water main and service repairs)	3	\$130,000						\$130,000
Water Meter Replacement Program	2	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		\$50,000
Water Model / 10 Year Plan Update	2	\$50,000						\$50,000
Trails of Hudson to Ramco Site	3		\$320,000					\$320,000
Hudson Gate Drive Water Extention	3				\$300,000			\$300,000
Manor Drive Water Main Replacement (Construction)	2	\$475,000						\$475,000
SR 91 (S. Main St) Nantucket to J. Clark Lane (Construction)	2		\$425,000					\$425,000
W. Case Drive Water Main Replacement (Construction)	2			\$500,000				\$500,000
Capital Project (Placeholder)	2					\$400,000		\$400,000
N. Oviatt Water Main Replacement (Construction)	3						\$400,000	\$400,000
Reserve at River Oaks Subdivision (City Share)	3						\$500,000	\$500,000
Manor Drive Water Main Replacement (Phase 2 Construction)	3						\$270,000	\$270,000
SR 303 Transmission Line Replacement (Design)	2						\$200,000	\$200,000
SR 303 Transmission Line Replacement (Construction)	2						\$2,600,000	\$2,600,000
E. Streetsboro Watermain Replacement (E. Main to College - Constr)	2						\$225,000	\$225,000
Hartford Rd Watermain Replacement (W. Case to E. Case)	2						\$525,000	\$525,000
W. Streetboro 6" Watermain Replacement (W. Case to Lennox)	2						\$575,000	\$575,000
Maple Street Water Main Replacement	2						\$350,000	\$350,000
Roslyn Water Main Replacement	2						\$350,000	\$350,000
W. Division Street Water Main Replacement	3						\$230,000	\$230,000
SR 91 Transmission Line Extention (Prospect to Middleton)	3						\$2,200,000	\$2,200,000
Total Water Distribution		\$665,000	\$755,000	\$510,000	\$310,000	\$410,000	\$8,425,000	\$11,075,000
TOTAL WATER FUND		\$750,000	\$790,000	\$545,000	\$345,000	\$445,000	\$8,425,000	\$11,300,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

ELECTRIC FUND (503)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		13,710,003	13,710,003	\$9,719,873	\$9,157,399	\$9,122,023	\$8,659,371	\$8,239,622
<u>Operating Revenue:</u>								
Customer Sales	1.0%	\$20,178,181	\$21,253,801	\$20,045,793	\$20,246,251	\$20,448,714	\$20,653,201	\$20,859,733
Other (1)		\$386,400	\$236,267	\$338,500	\$90,000	\$90,000	\$90,000	\$90,000
Total Operating Revenue		\$20,564,581	\$21,490,068	\$20,384,293	\$20,336,251	\$20,538,714	\$20,743,201	\$20,949,733
<u>Operating Expenses:</u>								
Electric-Administration								
Personnel	1.5%	\$520,473	\$536,493	\$558,325	\$566,700	\$575,201	\$583,829	\$592,586
Operating (2)	1.0%	\$15,799,613	\$16,114,267	\$15,741,312	\$15,898,725	\$16,057,712	\$16,218,289	\$16,380,472
Total Electric-Administration		\$16,320,086	\$16,650,760	\$16,299,637	\$16,465,425	\$16,632,913	\$16,802,118	\$16,973,059
Electric-Distribution								
Personnel	1.5%	\$2,362,652	\$2,288,201	\$2,538,124	\$2,576,196	\$2,614,839	\$2,654,061	\$2,693,872
Operating	1.0%	\$1,104,654	\$949,809	\$1,080,020	\$1,090,820	\$1,101,728	\$1,112,746	\$1,123,873
Total Electric-Distribution		\$3,467,306	\$3,238,010	\$3,618,144	\$3,667,016	\$3,716,567	\$3,766,807	\$3,817,745
Operating Income		\$777,189	\$1,601,298	\$466,512	\$203,810	\$189,234	\$174,276	\$158,929
<u>Non-Operating Revenue:</u>								
Debt Proceeds		\$0	\$0	\$2,500,000	\$6,300,000	\$0	\$0	\$0
<u>Non-Operating Expenses:</u>								
Capital Purchases (3), Pg. 29		\$1,273,000	\$4,346,261	\$3,320,500	\$6,340,000	\$446,000	\$40,000	\$40,000
Debt Service		\$207,536	\$207,536	\$208,486	\$199,186	\$205,886	\$202,561	\$210,236
New Debt Service PW Facility		\$0	\$0	\$0	\$0	\$0	\$351,463	\$351,463
Total Non-Operating Expenses		\$1,480,536	\$4,553,797	\$3,528,986	\$6,539,186	\$651,886	\$594,024	\$601,699
Net Income		(\$703,347)	(\$2,952,499)	(\$562,474)	(\$35,376)	(\$462,652)	(\$419,748)	(\$442,770)
Carryover Encumbrances		\$801,092	\$1,037,631	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$12,205,564	\$9,719,873	\$9,157,399	\$9,122,023	\$8,659,371	\$8,239,622	\$7,796,852
Ratio Ending Balance to Disbursements		57.39%	39.77%	39.06%	34.20%	41.23%	38.93%	36.45%
Ratio Ending Balance to Revenues		59.35%	45.23%	40.02%	34.25%	42.16%	39.72%	37.22%

(1) For 2016 and 2017, Other Operating Revenue is primarily charges to developers for installation of new service.

(2) Operating Expenses in Administration is primarily the cost of power.

(3) 2016 Projected Expenses includes the purchase of the former Ramco property for \$3.9 million.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
<u>Electric-Administration</u>								
Various small equipment items	3	\$68,500						\$68,500
Total Electric-Administration		\$68,500	\$0	\$0	\$0	\$0	\$0	\$68,500
<u>Electric-Distribution</u>								
New Service Extensions/Intersection Upgrades	2	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000		\$200,000
LED Conversions (Various Streets)	2	\$75,000						\$75,000
Hudson Industrial Pkwy Circuit Upgrade	2	\$72,500						\$72,500
Season's Greene Eco-Industrial Park	2	\$36,000						\$36,000
River Oaks Subdivision Phase III	2	\$60,000						\$60,000
Eastside/Prospect Substation TIE Upgrade	2	\$80,000						\$80,000
Danbury Assisted Living	2	\$80,000						\$80,000
Hines Hill Substation Design	3	\$500,000						\$500,000
Prospect Substation Improvements	2	\$2,000,000						\$2,000,000
Hines Hill Substation Construction	3		\$4,500,000					\$4,500,000
69 KV Transmission Line Improvements	2		\$1,800,000					\$1,800,000
Relay, Controls and Breaker Improvements	2			\$406,000				\$406,000
Various equipment purchases, replacements	2	\$308,500						\$308,500
Total Electric-Distribution		\$3,252,000	\$6,340,000	\$446,000	\$40,000	\$40,000	\$0	\$10,118,000
TOTAL ELECTRIC FUND		\$3,320,500	\$6,340,000	\$446,000	\$40,000	\$40,000	\$0	\$10,186,500

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

STORM WATER FUND (504)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
BEGINNING BALANCE, JANUARY 1		725,420	725,420	\$71,523	\$72,122	\$71,946	\$72,543	\$248,807
Revenues:								
Income Tax Transfer		\$1,300,000	\$1,684,580	\$1,725,000	\$1,327,780	\$1,352,000	\$2,212,220	\$1,900,000
NEORS D Fee (City's Share) (1)		\$0	\$0	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
Other	2.0%	\$1,500	\$605,803	\$15,000	\$15,300	\$15,606	\$15,918	\$16,236
Total Revenue		\$1,301,500	\$2,290,383	\$1,850,000	\$1,453,080	\$1,477,606	\$2,338,138	\$2,026,236
Total Available		\$2,026,920	\$3,015,803	\$1,921,523	\$1,525,202	\$1,549,552	\$2,410,681	\$2,275,044
Disbursements:								
Storm Water Collection								
Personnel	1.5%	\$773,373	\$838,713	\$942,634	\$956,773	\$796,125	\$808,067	\$820,188
Operating	1.0%	\$234,947	\$227,764	\$257,573	\$260,149	\$262,750	\$265,378	\$268,031
Capital Purchases (2), Pg. 31		\$383,100	\$1,351,684	\$436,100	\$21,100	\$201,100	\$877,220	\$650,000
Debt Service		\$214,895	\$214,894	\$213,094	\$215,234	\$217,034	\$211,209	\$214,429
Total Storm Water Collection		\$1,606,315	\$2,633,055	\$1,849,401	\$1,453,256	\$1,477,009	\$2,161,874	\$1,952,648
Total Disbursements		\$1,606,315	\$2,633,055	\$1,849,401	\$1,453,256	\$1,477,009	\$2,161,874	\$1,952,648
Run Rate (Revenue Less Expenditures)		(\$304,815)	(\$342,672)	\$599	(\$176)	\$597	\$176,265	\$73,588
Carryover Encumbrances		\$528,926	\$311,225	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31		(\$108,321)	\$71,523	\$72,122	\$71,946	\$72,543	\$248,807	\$322,396
Ratio Ending Balance to Disbursements		-6.74%	2.72%	3.90%	4.95%	4.91%	11.51%	16.51%
Ratio Ending Balance to Revenues		-8.32%	3.12%	3.90%	4.95%	4.91%	10.64%	15.91%
STORM SEWER IMPROVEMENT (431)								
Beginning Balance		\$456,547	\$456,547	\$539,995	\$239,995	\$127,780	\$127,780	\$0
Plus: Transfer From General Fund		\$0	\$280,416	\$0	\$0	\$0	\$0	\$0
Less: Capital Improvements - Pg. 31		(\$400,000)	(\$159,183)	(\$300,000)	(\$112,215)	\$0	(\$127,780)	\$0
Carryover Encumbrances		\$0	(\$37,785)	\$0	\$0	\$0	\$0	\$0
Ending Balance		\$56,547	\$539,995	\$239,995	\$127,780	\$127,780	\$0	\$0

(1) The City's portion of the NEORS D fee is estimated to be \$110,000. In order for the City to receive these funds NEORS D must approve the submitted Storm Water projects.
(2) Increased transfer during 2016 for Middleton Rd and Ranett Ave storm water projects.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
<u>Storm Water Collection</u>								
Computer for TV Truck	3	\$5,000						\$5,000
Track Hoe (Mid-size Excavator)	3	\$95,000						\$95,000
Gradall Rubber Tire Excavator	3	\$22,000						\$22,000
Ditch Enclosure at Ravenna St. & Towbridge Dr.	2	\$22,000						\$22,000
Trench Box	2	\$11,000						\$11,000
ValleyView @ Turnpike Storm Pond (OTC grant) Design/ROW/Const	4	\$40,000		\$125,000				\$165,000
Manor Drive Storm Sewer	2	\$220,000						\$220,000
Norfolk Southern RR Culvert	3				\$512,220			\$512,220
Tinkers Creek Watershed Study	2					\$150,000		\$150,000
Willows Pond Project Constr (Metro may permit embankment)	2						\$1,450,000	\$1,450,000
Wash Rack for City Vehicles	3						\$100,000	\$100,000
Nottingham Gate Devel Outlet Pipe Replacement Project Constr	3					\$150,000		\$150,000
Barlow CC Pond Dam Improvements (ODNR reqt) Constr	1				\$300,000			\$300,000
Division Street (West) Storm Sewer Improvement	2					\$200,000		\$200,000
Milford Road Storm Sewer Replacement Constr	3			\$30,000				\$30,000
Sullivan Rd Culvert Replace - Design (SR 8 reconstruction)	2				\$35,000			\$35,000
Sullivan Road Culvert Replacement - Constr (Same as above)	2					\$150,000		\$150,000
Golf Course Study/Nicholson Outfall Design	3				\$30,000			\$30,000
College Street Storm Sewer Improvement	3			\$25,000				\$25,000
Excavator Capital Lease Payment	2	\$21,100	\$21,100	\$21,100				\$63,300
Total Storm Water Collection		\$436,100	\$21,100	\$201,100	\$877,220	\$650,000	\$1,550,000	\$3,735,520
TOTAL STORM WATER FUND		\$436,100	\$21,100	\$201,100	\$877,220	\$650,000	\$1,550,000	\$3,735,520
<u>Drainage Control</u>								
Barlow CC Pond Dams Emergency Action Plan (ODNR reqt.)	1	\$100,000						\$100,000
Valley View Road Culvert Replacement	3	\$100,000						\$100,000
Storm Sewer Pipe Lining Constr (Phases 1 and 2)	2	\$100,000	\$62,215					\$162,215
Norfolk Southern RR Culvert	3				\$127,780			\$127,780
Barlow CC Pond Design (Emergency Overflows)	2		\$50,000					\$50,000
Total Drainage Control		\$300,000	\$112,215	\$0	\$127,780	\$0	\$0	\$539,995
TOTAL STORM SEWER IMPROVEMENT FUND		\$300,000	\$112,215	\$0	\$127,780	\$0	\$0	\$539,995

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

ELLSWORTH MEADOWS (505)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		105,285	105,285	\$77,870	\$23,276	\$29,547	\$2,688	\$96,956
<u>Operating Revenue:</u>								
Greens Fees	1.0%	\$655,000	\$730,771	\$680,000	\$686,800	\$693,668	\$700,605	\$707,611
Cart Rental	1.0%	\$145,000	\$150,933	\$150,000	\$151,500	\$153,015	\$154,545	\$156,091
Snack Bar	1.0%	\$186,000	\$204,720	\$195,000	\$196,950	\$198,920	\$200,909	\$202,918
Pro Shop Sales	1.0%	\$85,000	\$100,225	\$85,000	\$85,850	\$86,709	\$87,576	\$88,451
Range/Practice Facility	1.0%	\$65,000	\$64,512	\$65,000	\$65,650	\$66,307	\$66,970	\$67,639
Other	1.0%	\$36,000	\$40,386	\$37,000	\$37,370	\$37,744	\$38,121	\$38,502
Total Operating Revenue		\$1,172,000	\$1,291,547	\$1,212,000	\$1,224,120	\$1,236,361	\$1,248,725	\$1,261,212
<u>Operating Expenses:</u>								
Personnel	1.5%	\$612,271	\$648,676	\$635,078	\$644,604	\$654,273	\$664,087	\$674,049
Operating	1.0%	\$484,598	\$491,536	\$495,323	\$500,276	\$505,279	\$510,332	\$515,435
Total Operating Expenses		\$1,096,869	\$1,140,212	\$1,130,401	\$1,144,880	\$1,159,552	\$1,174,419	\$1,189,484
Operating Income		\$75,131	\$151,335	\$81,599	\$79,240	\$76,809	\$74,306	\$71,728
<u>Non-Operating Revenue:</u>								
General Fund Transfer		\$30,000	\$30,000	\$40,000	\$60,000	\$65,000	\$75,000	\$75,000
Income Tax Support		\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Total Non-Operating Revenue		\$90,000	\$90,000	\$100,000	\$120,000	\$125,000	\$135,000	\$135,000
<u>Non-Operating Expenses:</u>								
Capital Purchases - pg. 32		\$17,500	\$40,899	\$91,000	\$56,000	\$80,000	\$0	\$0
Debt Service		\$143,293	\$143,293	\$145,193	\$136,968	\$148,668	\$115,038	\$117,938
Advance to General Fund (1)		\$0	\$82,054	\$0	\$0	\$0	\$0	\$0
Total Non-Operating Expenses		\$160,793	\$266,245	\$236,193	\$192,968	\$228,668	\$115,038	\$117,938
Net Income		\$4,338	(\$24,910)	(\$54,594)	\$6,272	(\$26,859)	\$94,268	\$88,790
Carryover Encumbrances		\$8,053	\$2,505	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$101,570	\$77,870	\$23,276	\$29,547	\$2,688	\$96,956	\$185,746
Ratio Ending Balance to Disbursements		8.08%	5.54%	1.70%	2.21%	0.19%	7.52%	14.21%
Ratio Ending Balance to Revenues		8.05%	5.64%	1.77%	2.20%	0.20%	7.01%	13.30%

(1) Repay General Fund advance used for 2015 capital equipment purchases.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
<u>Public Golf Course</u>								
Ice Maker	3	\$3,000						\$3,000
Rough Mower	2	\$70,000						\$70,000
Greens Roller	2	\$18,000						\$18,000
Sprayer	2		\$38,000					\$38,000
Large turf vehicle	2		\$18,000					\$18,000
Two fairway mowers	2			\$80,000				\$80,000
Six small turf carts	2						\$55,000	\$55,000
Irrigation system	2						\$1,000,000	\$1,000,000
Total Public Golf Course		\$91,000	\$56,000	\$80,000	\$0	\$0	\$1,055,000	\$1,282,000
TOTAL GOLF FUND		\$91,000	\$56,000	\$80,000	\$0	\$0	\$1,055,000	\$1,282,000

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

FLEET FUND (601)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
BEGINNING BALANCE, JANUARY 1		592,884	592,884	\$286,660	\$140,548	\$211,934	\$312,938	\$440,362
Revenues: (1)								
Police	12.0%	\$246,361	\$145,015	\$159,343	\$178,464	\$178,464	\$178,464	\$178,464
Community Development	12.0%	\$19,383	\$17,631	\$17,729	\$19,857	\$19,857	\$19,857	\$19,857
Street, Trees & ROW	12.0%	\$17,228	\$18,573	\$17,656	\$19,774	\$19,774	\$19,774	\$19,774
Administration (City Mgr)	12.0%	\$6,173	\$5,321	\$6,309	\$7,066	\$7,066	\$7,066	\$7,066
Broadband	12.0%	\$0	\$4,826	\$5,876	\$6,581	\$6,581	\$6,581	\$6,581
Engineering	12.0%	\$40,005	\$42,947	\$37,286	\$41,760	\$41,760	\$41,760	\$41,760
Public Properties	12.0%	\$20,000	\$23,915	\$23,328	\$26,127	\$26,127	\$26,127	\$26,127
Public Works (Admin Supp)	12.0%	\$8,000	\$14,546	\$15,591	\$17,462	\$17,462	\$17,462	\$17,462
SCMR (Service)	12.0%	\$730,057	\$796,847	\$821,494	\$920,073	\$920,073	\$920,073	\$920,073
Cemetery	12.0%	\$676	\$2,761	\$3,890	\$4,357	\$4,357	\$4,357	\$4,357
Parks	12.0%	\$7,000	\$7,853	\$39,003	\$43,683	\$43,683	\$43,683	\$43,683
Cable TV	12.0%	\$3,180	\$2,453	\$1,812	\$2,030	\$2,030	\$2,030	\$2,030
Fire	12.0%	\$0	\$0	\$11,194	\$12,538	\$12,538	\$12,538	\$12,538
EMS	12.0%	\$0	\$0	\$19,995	\$22,394	\$22,394	\$22,394	\$22,394
Water	12.0%	\$47,174	\$77,355	\$92,149	\$103,207	\$103,207	\$103,207	\$103,207
Electric	12.0%	\$363,704	\$276,679	\$309,871	\$347,055	\$347,055	\$347,055	\$347,055
Golf	12.0%	\$1,515	\$2,398	\$1,215	\$1,361	\$1,361	\$1,361	\$1,361
IS/GIS	12.0%	\$1,000	\$3,175	\$2,059	\$2,306	\$2,306	\$2,306	\$2,306
Other		\$69	\$297	\$0	\$0	\$0	\$0	\$0
Total Revenue		\$1,511,525	\$1,442,591	\$1,585,800	\$1,776,096	\$1,776,096	\$1,776,096	\$1,776,096
Total Available		\$2,104,409	\$2,035,475	\$1,872,460	\$1,916,644	\$1,988,030	\$2,089,034	\$2,216,457
Disbursements:								
Vehicle Maintenance								
Personnel	1.5%	\$320,833	\$282,629	\$296,205	\$300,648	\$305,158	\$309,735	\$314,381
Operating (2)	-5.0%	\$708,245	\$470,240	\$686,907	\$652,562	\$619,934	\$588,937	\$559,490
Capital Purchases - pg. 35		\$0	\$9,365	\$48,000	\$1,500	\$0	\$0	\$0
Total Vehicle Maintenance		\$1,029,078	\$762,234	\$1,031,112	\$954,710	\$925,092	\$898,672	\$873,872
Equipment Acquisitions								
Capital Purchases - pg. 35		\$650,000	\$738,027	\$700,800	\$750,000	\$750,000	\$750,000	\$750,000
Total Disbursements		\$1,679,078	\$1,500,261	\$1,731,912	\$1,704,710	\$1,675,092	\$1,648,672	\$1,623,872
Run Rate (Revenue Less Expenditures)		(\$167,553)	(\$57,670)	(\$146,112)	\$71,386	\$101,004	\$127,424	\$152,224
Carryover Encumbrances		\$284,426	\$248,554	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31		\$140,905	\$286,660	\$140,548	\$211,934	\$312,938	\$440,362	\$592,586
Ratio Ending Balance to Disbursements		8.39%	19.11%	8.12%	12.43%	18.68%	26.71%	36.49%
Ratio Ending Balance to Revenues		9.32%	19.87%	8.86%	11.93%	17.62%	24.79%	33.36%

(1) Revenue from other departments levels off beginning in 2018 due to improved replacement schedule and reduced repair costs.

(2) 2016 reduction is due to lower fuel usage. Reduced operating costs anticipated for 2018-2021 due to improved replacement schedule.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	2017	2018	2019	2020	2021	Unfunded	Total
<u>Vehicle Maintenance</u>								
Towmotor	2	\$35,000						\$35,000
Backup Cameras	2	\$10,000						\$10,000
Truck Lift	2	\$3,000						\$3,000
Fuel Transfer Tank	3		\$1,500					\$1,500
Total Vehicle Maintenance		\$48,000	\$1,500	\$0	\$0	\$0	\$0	\$49,500
<u>Equipment Acquisitions</u>								
Ford Fusion (Police)	2	\$18,750						\$18,750
Chevy Tahoe (Police)	2	\$37,500						\$37,500
Ford Explorer Interceptor (Police)	2	\$27,000						\$27,000
Ford Transit Van (Cable)	2	\$24,000						\$24,000
Ford F250 (Street)	2	\$40,800						\$40,800
Brine Truck (Street)	2	\$200,000						\$200,000
Ford F550 (Water)	2	\$71,250						\$71,250
Digger Derrick (Electric)	2	\$250,000						\$250,000
Ford F250 (Electric)	2	\$31,500						\$31,500
Fleet Replacement Placeholder	2		\$750,000	\$750,000	\$750,000	\$750,000		\$3,000,000
Total Vehicle Maintenance		\$700,800	\$750,000	\$750,000	\$750,000	\$750,000	\$0	\$3,700,800
TOTAL FLEET FUND		\$748,800	\$751,500	\$750,000	\$750,000	\$750,000	\$0	\$3,750,300

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN**

INFORMATION SYSTEMS (604)	INCR.	2016 Budget	2016 Actual	2017	2018	2019	2020	2021
<u>BEGINNING BALANCE, JANUARY 1</u>		65,463	65,463	\$41,838	\$41,838	\$41,838	\$41,838	\$41,838
<u>Revenues:</u>								
Interdepartment Charges (1)		\$538,814	\$538,803	\$772,284	\$701,973	\$711,292	\$720,741	\$730,322
Miscellaneous		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue		\$538,814	\$538,803	\$772,284	\$701,973	\$711,292	\$720,741	\$730,322
Total Available		\$604,277	\$604,266	\$814,122	\$743,811	\$753,130	\$762,579	\$772,160
<u>Disbursements:</u>								
Information Services								
Personnel (1)	1.5%	\$330,559	\$364,793	\$492,329	\$499,714	\$507,210	\$514,818	\$522,540
Operating (2)	1.0%	\$124,700	\$129,034	\$180,455	\$182,260	\$184,082	\$185,923	\$187,782
Capital Purchases - pg. 33 (3)		\$28,500	\$59,077	\$99,500	\$20,000	\$20,000	\$20,000	\$20,000
Carryover Encumbrances		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Information Services		\$483,759	\$552,904	\$772,284	\$701,973	\$711,292	\$720,741	\$730,322
Total Disbursements		\$483,759	\$552,904	\$772,284	\$701,973	\$711,292	\$720,741	\$730,322
Run Rate (Revenue Less Expenditures)		\$55,055	(\$14,101)	\$0	\$0	\$0	\$0	\$0
Carryover Encumbrances		\$13,250	\$9,524	\$0	\$0	\$0	\$0	\$0
<u>ENDING BALANCE, DECEMBER 31</u>		\$107,268	\$41,838	\$41,838	\$41,838	\$41,838	\$41,838	\$41,838
Ratio Ending Balance to Disbursements		22.17%	7.57%	5.42%	5.96%	5.88%	5.80%	5.73%
Ratio Ending Balance to Revenues		19.91%	7.76%	5.42%	5.96%	5.88%	5.80%	5.73%

- (1) New full-time Network Support Specialist added near the end of 2016 increased interdepartment chargeback and personnel costs.
(2) Increased Operating costs for 2017 due to various department software costs included in IS budget.
(3) The Storage Area Network replacement was moved up from 2017 to 2016.

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN - CAPITAL IMPROVEMENT SUMMARY**

Project Codes: 1=Mandated 2=Necessary 3=Desirable 4=Includes grant funding and/or timing impacted by grant funding 5= Return on Investment

	Project Code	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>Unfunded</u>	<u>Total</u>
<u>Information Services</u>								
Computer Replacements (1)	2	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000		\$100,000
Plotter	2	\$6,500						\$6,500
OnBase Document Management Software	3	\$50,000						\$50,000
Audio/Visual Upgrade in Council Chambers	3	\$15,000						\$15,000
Engage Hudson Software	3	\$8,000						\$8,000
Total Information Services		\$99,500	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$179,500
TOTAL INFORMATION SERVICES FUND		\$99,500	\$20,000	\$20,000	\$20,000	\$20,000	\$0	\$179,500

(1) Cost estimate for annual city-wide computer replacement program.

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2017-2021



OTHER FUND SUMMARIES

**City of Hudson
Five Year Plan**

SPECIAL REVENUE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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State Highway Improvement, 202

BEGINNING BALANCE, JANUARY 1	\$55,025	\$55,025	\$68,106	\$76,106	\$84,106	\$92,106	\$100,106
Revenue:							
License Fees	\$15,000	\$18,239	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
Gasoline Tax	\$58,000	\$59,842	\$58,000	\$58,000	\$58,000	\$58,000	\$58,000
Total Revenue	\$73,000	\$78,081	\$73,000	\$73,000	\$73,000	\$73,000	\$73,000
TOTAL AVAILABLE	\$128,025	\$133,106	\$141,106	\$149,106	\$157,106	\$165,106	\$173,106
TOTAL DISBURSEMENTS	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$63,025	\$68,106	\$76,106	\$84,106	\$92,106	\$100,106	\$108,106

SPECIAL REVENUE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Hudson Teen Program - 230

BEGINNING BALANCE, JANUARY 1	\$26,717	\$26,717	\$29,314	\$29,314	\$29,314	\$29,314	\$29,314
Revenue:							
Contributions/Sales	\$6,000	\$7,406	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
TOTAL AVAILABLE	\$32,717	\$34,123	\$35,314	\$35,314	\$35,314	\$35,314	\$35,314
TOTAL DISBURSEMENTS	\$6,000	\$4,349	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Encumbrances	\$0	\$460	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$26,717	\$29,314	\$29,314	\$29,314	\$29,314	\$29,314	\$29,314

**City of Hudson
Five Year Plan**

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Bond Retirement (301)							
BEGINNING BALANCE, JANUARY 1	\$523,946	\$523,946	\$523,946	\$523,945	\$523,945	\$523,949	\$523,949
Revenue:							
Transfer In from General Fund	\$1,797,079	\$1,797,079	\$1,978,220	\$2,732,835	\$2,755,676	\$3,184,168	\$3,184,168
Refunded Bond Revenue	0	0	0	0	0	0	0
Issuance Cost Refund/Premium	0	0	0	0	0	0	0
Total Revenue	\$1,797,079	\$1,797,079	\$1,978,220	\$2,732,835	\$2,755,676	\$3,184,168	\$3,184,168
TOTAL AVAILABLE	\$2,321,025	\$2,321,025	\$2,502,166	\$3,256,780	\$3,279,621	\$3,708,117	\$3,708,117
Expenses:							
Bond Principal	\$1,391,299	\$1,391,299	\$1,614,910	\$2,408,187	\$2,463,187	\$2,892,211	\$2,897,358
Bond Interest	398,595	398,594	356,125	317,462	285,299	284,771	285,788
Refunded Bond Payment	0	0	0	0	0	0	0
Refunded Bond Issuance Costs	0	0	0	0	0	0	0
Loan Principal (OPWC 0% Interest Loan)	7,186	7,186	7,186	7,186	7,186	7,186	7,186
Total Expenses	\$1,797,080	\$1,797,079	\$1,978,221	\$2,732,835	\$2,755,672	\$3,184,168	\$3,190,332
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$523,945	\$523,946	\$523,945	\$523,945	\$523,949	\$523,949	\$517,785

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
General Obligation Bond, 310 (Southern Industrial Debt)							
BEGINNING BALANCE, JANUARY 1	\$315,976	\$315,976	\$196,455	\$196,455	\$196,455	\$196,455	\$196,455
Revenue:							
Special Assessment Collections	\$0	\$299	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$315,976	\$316,275	\$196,455	\$196,455	\$196,455	\$196,455	\$196,455
Expenses:							
County Auditor/Treasurer Fees	\$0	\$33	\$0	\$0	\$0	\$0	\$0
Bond Principal	\$115,095	\$115,095	\$0	\$0	\$0	\$0	\$0
Bond Interest	\$4,693	\$4,692	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$119,788	\$119,820	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$196,188	\$196,455	\$196,455	\$196,455	\$196,455	\$196,455	\$196,455

**City of Hudson
Five Year Plan**

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Park Acquisition Debt, 315

BEGINNING BALANCE, JANUARY 1	\$19,999	\$19,999	\$16,219	\$5,447	\$5,447	\$5,447	\$5,447
Revenue:							
Real Property Taxes	\$565,000	\$557,389	\$555,000	\$185,000	\$0	\$0	\$0
Refunding Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$565,000	\$557,389	\$555,000	\$185,000	\$0	\$0	\$0
TOTAL AVAILABLE	\$584,999	\$577,388	\$571,219	\$190,447	\$5,447	\$5,447	\$5,447
Expenses:							
County Auditor/Treasurer Fees	\$15,000	\$8,141	\$10,000	\$5,000	\$0	\$0	\$0
Bond Principal	\$493,714	\$493,714	\$521,143	\$171,429	\$0	\$0	\$0
Bond Interest	\$59,314	\$59,314	\$34,629	\$8,571	\$0	\$0	\$0
Total Expenses	\$568,028	\$561,169	\$565,772	\$185,000	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$16,971	\$16,219	\$5,447	\$5,447	\$5,447	\$5,447	\$5,447

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Village South Bond Debt, 316

BEGINNING BALANCE, JANUARY 1	\$18,031	\$18,031	\$13,437	\$12,209	\$6,134	\$6,134	\$6,134
Revenue:							
Real Property Taxes	\$260,000	\$252,567	\$260,000	\$80,000	\$0	\$0	\$0
Refunding Debt Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$260,000	\$252,567	\$260,000	\$80,000	\$0	\$0	\$0
TOTAL AVAILABLE	\$278,031	\$270,598	\$273,437	\$92,209	\$6,134	\$6,134	\$6,134
Expenses:							
County Auditor/Treasurer Fees	\$6,500	\$3,689	\$6,500	\$3,575	\$0	\$0	\$0
Bond Principal	\$226,286	\$226,286	\$238,857	\$78,571	\$0	\$0	\$0
Bond Interest	\$27,186	\$27,186	\$15,871	\$3,929	\$0	\$0	\$0
Total Expenses	\$259,972	\$257,161	\$261,228	\$86,075	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$18,059	\$13,437	\$12,209	\$6,134	\$6,134	\$6,134	\$6,134

**City of Hudson
Five Year Plan**

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Special Assessment, Debt, 318

BEGINNING BALANCE, JANUARY 1	\$137,065	\$137,065	\$137,786	\$132,267	\$127,110	\$123,141	\$123,141
Revenue:							
Eastside Water Dist. Special Assessments	\$40,500	\$40,651	\$40,500	\$40,500	\$0	\$0	\$0
Executive Parkway Special Assessments	\$40,000	\$46,822	\$40,000	\$40,000	\$0	\$0	\$0
Eastham/Terex Rd Special Assessments	\$34,000	\$33,442	\$34,000	\$34,000	\$34,000	\$0	\$0
Total Revenue	\$114,500	\$120,915	\$114,500	\$114,500	\$34,000	\$0	\$0
TOTAL AVAILABLE	\$251,565	\$257,980	\$252,286	\$246,767	\$161,110	\$123,141	\$123,141
Expenses:							
County Auditor/Treasurer Fees	\$6,000	\$2,128	\$2,000	\$2,000	\$1,000	\$0	\$0
Bond Principal	\$100,000	\$100,000	\$105,000	\$110,000	\$35,000	\$0	\$0
Bond Interest	\$18,067	\$18,066	\$13,019	\$7,657	\$1,969	\$0	\$0
Total Expenses	\$124,067	\$120,194	\$120,019	\$119,657	\$37,969	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$127,498	\$137,786	\$132,267	\$127,110	\$123,141	\$123,141	\$123,141

DEBT SERVICE FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Library Construction Debt, 320

BEGINNING BALANCE, JANUARY 1	\$34,703	\$34,703	\$34,077	\$34,827	\$36,827	\$36,827	\$36,827
Revenue:							
Real and Personal Property Taxes	\$805,000	\$809,955	\$820,000	\$820,000	\$815,000	\$0	\$0
Advance In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$805,000	\$809,955	\$820,000	\$820,000	\$815,000	\$0	\$0
TOTAL AVAILABLE	\$839,703	\$844,658	\$854,077	\$854,827	\$851,827	\$36,827	\$36,827
Expenses:							
County Auditor/Treasurer Fees	\$20,000	\$11,831	\$20,000	\$20,000	\$20,000	\$0	\$0
Bond Principal	\$690,000	\$690,000	\$725,000	\$760,000	\$95,000	\$0	\$0
Bond Interest	\$108,750	\$108,750	\$74,250	\$38,000	\$700,000	\$0	\$0
Advance Out							
Total Expenses	\$818,750	\$810,581	\$819,250	\$818,000	\$815,000	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$20,953	\$34,077	\$34,827	\$36,827	\$36,827	\$36,827	\$36,827

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Permissive Capital Use, 401

BEGINNING BALANCE, JANUARY 1	\$196,457	\$196,457	\$121,600	\$139,600	\$157,600	\$175,600	\$193,600
Revenue:							
State Permissive Auto	\$163,000	\$0	\$163,000	\$163,000	\$163,000	\$163,000	\$163,000
Motor Vehicle Fees	\$100,000	\$170,143	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total Revenue	\$263,000	\$170,143	\$263,000	\$263,000	\$263,000	\$263,000	\$263,000
TOTAL AVAILABLE	\$459,457	\$366,600	\$384,600	\$402,600	\$420,600	\$438,600	\$456,600
TOTAL DISBURSEMENTS	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000	\$245,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$214,457	\$121,600	\$139,600	\$157,600	\$175,600	\$193,600	\$211,600

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Broadband Capital (402)

BEGINNING BALANCE, JANUARY 1	\$80,908	\$80,908	\$64,128	\$61,872	\$61,872	\$61,872	\$61,872
Revenue:							
Debt Proceeds	\$1,300,000	\$2,100,000	\$1,300,000	\$0	\$0	\$0	\$0
Interest	\$0	\$176	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$1,300,000	\$2,100,176	\$1,300,000	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$1,380,908	\$2,181,084	\$1,364,128	\$61,872	\$61,872	\$61,872	\$61,872
TOTAL DISBURSEMENTS	\$1,302,000	\$1,865,097	\$1,302,256	\$0	\$0	\$0	\$0
Encumbrances	\$78,852	\$251,859	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$56	\$64,128	\$61,872	\$61,872	\$61,872	\$61,872	\$61,872

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Downtown Phase II (441)

BEGINNING BALANCE, JANUARY 1	\$90,291	\$90,291	\$2,688	\$2,688	\$2,688	\$2,688	\$2,688
Revenue:							
Transfer In	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Proceeds	\$0	\$215,000	\$6,600,000	\$0	\$0	\$0	\$0
Miscellaneous	\$0	\$50,247	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$265,247	\$6,600,000	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$90,291	\$355,538	\$6,602,688	\$2,688	\$2,688	\$2,688	\$2,688
TOTAL DISBURSEMENTS	\$0	\$283,027	\$6,600,000	\$0	\$0	\$0	\$0
Encumbrances	\$85,967	\$69,823	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$4,324	\$2,688	\$2,688	\$2,688	\$2,688	\$2,688	\$2,688

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Road Reconstruction Fund (445)

BEGINNING BALANCE, JANUARY 1	\$296,374	\$296,374	\$2,129	\$2,129	\$2,129	\$2,129	\$2,129
Revenue:							
Note/Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income	\$0	\$2,449	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$2,449	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$296,374	\$298,823	\$2,129	\$2,129	\$2,129	\$2,129	\$2,129
TOTAL DISBURSEMENTS	\$63,840	\$296,694	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$230,439	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$2,095	\$2,129	\$2,129	\$2,129	\$2,129	\$2,129	\$2,129

**City of Hudson
Five Year Plan**

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Barlow Road Widening (475)

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$650,974	\$0	\$0	\$0	\$0
Revenue:							
Note/Bond Proceeds	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0
Interest Income	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$0	\$2,300,000	\$650,974	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$0	\$927,571	\$650,974	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$721,455	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$650,974	\$0	\$0	\$0	\$0	\$0

CAPITAL FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Youth Development Center (490)

BEGINNING BALANCE, JANUARY 1	\$9,950	\$9,950	\$0	\$0	\$0	\$0	\$0
Revenue:							
Note/Bond Proceeds	\$233,333	\$233,333	\$0	\$0	\$0	\$0	\$0
Transfer/Advance-In	\$233,333	\$458,433	\$0	\$0	\$0	\$0	\$0
Grant Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$25	\$112	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$466,691	\$691,878	\$0	\$0	\$0	\$0	\$0
TOTAL AVAILABLE	\$476,641	\$701,828	\$0	\$0	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$466,667	\$701,828	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$4,274	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$5,700	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

ENTERPRISE FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Wastewater Fund (502)

BEGINNING BALANCE, JANUARY 1	\$715,831	\$715,831	\$34,390	\$406	\$0	\$0	\$0
Revenue:							
Customer Sales	\$0	\$361,527	\$0	\$0	\$0	\$0	\$0
Interest Income/Misc	\$0	\$820	\$0	\$0	\$0	\$0	\$0
Transfer/Advance-In	\$115,000	\$115,000	\$700,000	\$606,078	\$0	\$0	\$0
Total Revenue	\$115,000	\$477,347	\$700,000	\$606,078	\$0	\$0	\$0
TOTAL AVAILABLE	\$830,831	\$1,193,178	\$734,390	\$606,484	\$0	\$0	\$0
TOTAL DISBURSEMENTS	\$731,384	\$1,158,788	\$733,984	\$606,484	\$0	\$0	\$0
Encumbrances	\$98,155	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$1,292	\$34,390	\$406	\$0	\$0	\$0	\$0

ENTERPRISE FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Utility Deposit Fund (508)

BEGINNING BALANCE, JANUARY 1	\$326,832	\$326,832	\$364,108	\$364,108	\$364,108	\$364,108	\$364,108
Revenues:							
Utility Deposits	\$80,000	\$64,850	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
TOTAL AVAILABLE	\$406,832	\$391,682	\$454,108	\$454,108	\$454,108	\$454,108	\$454,108
TOTAL DISBURSEMENTS	\$80,000	\$27,574	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$326,832	\$364,108	\$364,108	\$364,108	\$364,108	\$364,108	\$364,108

**City of Hudson
Five Year Plan**

INTERNAL SERVICE FUND GROUP

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Self Insurance Fund (602)							
BEGINNING BALANCE, JANUARY 1	\$19,063	\$19,063	\$41,205	\$41,205	\$41,205	\$41,205	\$41,205
Revenues:							
Inter-department contributions	\$180,000	\$169,290	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
TOTAL AVAILABLE	\$199,063	\$188,353	\$221,205	\$221,205	\$221,205	\$221,205	\$221,205
TOTAL DISBURSEMENTS	\$180,000	\$147,148	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$19,063	\$41,205	\$41,205	\$41,205	\$41,205	\$41,205	\$41,205

INTERNAL SERVICE FUND GROUP

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Flexible Benefits Fund (603)							
BEGINNING BALANCE, JANUARY 1	\$14,157	\$14,157	\$20,630	\$20,630	\$20,630	\$20,630	\$20,630
Revenue:							
Employee Contributions	\$135,000	\$124,599	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
TOTAL AVAILABLE	\$149,157	\$138,756	\$155,630	\$155,630	\$155,630	\$155,630	\$155,630
TOTAL DISBURSEMENTS	\$135,000	\$118,126	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$14,157	\$20,630	\$20,630	\$20,630	\$20,630	\$20,630	\$20,630

**City of Hudson
Five Year Plan**

INTERNAL SERVICE FUND GROUP

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Medical Self-Insurance Fund (605)

BEGINNING BALANCE, JANUARY 1	\$216,460	\$216,460	\$265,863	\$265,863	\$265,863	\$265,863	\$265,863
Revenue:							
Employer Contributions	\$250,000	\$220,804	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Miscellaneous	\$120,000	\$87,977	\$0	\$0	\$0	\$0	\$0
Total Revenue	\$370,000	\$308,781	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
TOTAL AVAILABLE	\$586,460	\$525,241	\$641,863	\$641,863	\$641,863	\$641,863	\$641,863
TOTAL DISBURSEMENTS	\$376,000	\$259,378	\$376,000	\$376,000	\$376,000	\$376,000	\$376,000
Encumbrances	\$0		\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$210,460	\$265,863	\$265,863	\$265,863	\$265,863	\$265,863	\$265,863

TRUST AND AGENCY FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Police Pension 701

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and personal property taxes	\$255,000	\$261,276	\$260,000	\$260,000	\$260,000	\$260,000	\$260,000
TOTAL AVAILABLE	\$255,000	\$261,276	\$260,000	\$260,000	\$260,000	\$260,000	\$260,000
TOTAL DISBURSEMENTS	\$255,000	\$261,276	\$260,000	\$260,000	\$260,000	\$260,000	\$260,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Contractors Deposits, 727

BEGINNING BALANCE, JANUARY 1	\$401,702	\$401,702	\$86,665	\$86,665	\$86,665	\$86,665	\$86,665
Revenue:							
Inspection Fees	\$10,000	\$7,940	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Contractor's Deposits	100,000	29,686	100,000	100,000	100,000	100,000	100,000
Deposits - Barlow Community Center	1,000	750	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$111,000	\$38,376	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
TOTAL AVAILABLE	\$512,702	\$440,078	\$197,665	\$197,665	\$197,665	\$197,665	\$197,665
Expenses:							
Engineering/Inspection Fees	\$10,000	\$3,515	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
Developers' Deposits	100,000	94,618	100,000	100,000	100,000	100,000	100,000
Refunds	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Total Expenses	\$111,000	\$99,133	\$111,000	\$111,000	\$111,000	\$111,000	\$111,000
Encumbrances	\$345,418	\$254,280	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$56,284	\$86,665	\$86,665	\$86,665	\$86,665	\$86,665	\$86,665

TRUST AND AGENCY FUNDS

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Culvert Bonds, 730

BEGINNING BALANCE, JANUARY 1	\$440,823	\$440,823	\$293,781	\$316,281	\$338,781	\$361,281	\$383,781
Revenue:							
Deposits - Culvert Bonds	\$100,000	\$103,340	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Right-of-Way Fees	25,000	51,850	25,000	25,000	25,000	25,000	25,000
Total Revenue	\$125,000	\$155,190	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
TOTAL AVAILABLE	\$565,823	\$596,013	\$418,781	\$441,281	\$463,781	\$486,281	\$508,781
Expenses:							
Inspection Fees	\$2,500	\$0	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Refunds	100,000	80,400	100,000	100,000	100,000	100,000	100,000
Total Expenses	\$102,500	\$80,400	\$102,500	\$102,500	\$102,500	\$102,500	\$102,500
Encumbrances	\$183,342	\$221,832	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$279,981	\$293,781	\$316,281	\$338,781	\$361,281	\$383,781	\$406,281

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Emergency Medical Service Trust, 731

BEGINNING BALANCE, JANUARY 1	\$9,196	\$9,196	\$10,826	\$9,826	\$8,826	\$7,826	\$6,826
Revenue:							
Interest	\$500	\$190	\$500	\$500	\$500	\$500	\$500
Contributions	1,000	2,951	1,000	1,000	1,000	1,000	1,000
Total Revenue	\$1,500	\$3,141	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
TOTAL AVAILABLE	\$10,696	\$12,337	\$12,326	\$11,326	\$10,326	\$9,326	\$8,326
TOTAL DISBURSEMENTS	\$5,000	\$1,171	\$2,500	\$2,500	\$2,500	\$2,500	\$2,500
Encumbrances	\$387	\$340	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$5,309	\$10,826	\$9,826	\$8,826	\$7,826	\$6,826	\$5,826

TRUST AND AGENCY FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Bandstand Trust, 736

BEGINNING BALANCE, JANUARY 1	\$15,332	\$15,332	\$12,643	\$9,818	\$9,993	\$10,168	\$10,343
Revenue:							
Interest	\$125	\$228	\$175	\$175	\$175	\$175	\$175
TOTAL AVAILABLE	\$15,457	\$15,560	\$12,818	\$9,993	\$10,168	\$10,343	\$10,518
TOTAL DISBURSEMENTS	\$3,000	\$2,917	\$3,000	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$12,457	\$12,643	\$9,818	\$9,993	\$10,168	\$10,343	\$10,518

Note: Per trust agreement, must maintain minimum \$8,000 balance.

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUND GROUP:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Clock Tower Maintenance Trust, 737

BEGINNING BALANCE, JANUARY 1	\$6,792	\$6,792	\$6,988	\$6,988	\$7,078	\$7,168	\$7,258
Revenue:							
Interest	\$60	\$106	\$90	\$90	\$90	\$90	\$90
TOTAL AVAILABLE	\$6,852	\$6,898	\$6,988	\$7,078	\$7,168	\$7,258	\$7,348
TOTAL DISBURSEMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$6,852	\$6,898	\$6,988	\$7,078	\$7,168	\$7,258	\$7,348

Note: Per trust agreement, must maintain minimum \$7,000 balance.

TRUST AND AGENCY FUNDS:

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
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Library Levv, 740

BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Real and Personal Property Taxes	\$1,920,000	\$1,951,194	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000
TOTAL AVAILABLE	\$1,920,000	\$1,951,194	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000
Expenses:							
County Auditor/Treasurer Fees	\$40,000	\$28,509	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Proceeds to Hudson Library	1,880,000	1,922,685	1,900,000	1,900,000	1,900,000	1,900,000	1,900,000
Total Expenses	\$1,920,000	\$1,951,194	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000	\$1,940,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

**City of Hudson
Five Year Plan**

TRUST AND AGENCY FUNDS

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Dedicated Tax Revenue Fund (750)							
BEGINNING BALANCE, JANUARY 1	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Revenue:							
Income Taxes	\$1,350,000	\$1,437,762	\$1,466,517	\$1,495,848	\$1,525,765	\$1,556,280	\$1,587,405
TOTAL AVAILABLE	\$1,350,000	\$1,437,762	\$1,466,517	\$1,495,848	\$1,525,765	\$1,556,280	\$1,587,405
Expenses:							
RITA Fees	\$40,000	\$43,337	\$44,204	\$45,088	\$45,990	\$46,909	\$47,848
Proceeds to Hudson Schools	1,310,000	1,389,501	1,422,314	1,450,760	1,479,775	1,509,370	1,539,558
Muni Tax Refund	0	4,924	0	0	0	0	0
Total Expenses	\$1,350,000	\$1,437,762	\$1,466,517	\$1,495,848	\$1,525,765	\$1,556,280	\$1,587,405
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$0	\$0	\$0	\$0	\$0	\$0	\$0

TRUST AND AGENCY FUNDS

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
FIRE/EMS Service Fund (LOSAP) - 760							
BEGINNING BALANCE, JANUARY 1	\$200,577	\$200,577	\$212,543	\$236,543	\$260,543	\$284,543	\$308,543
Revenue:							
Contributions from Fire/EMS Operating	\$59,000	\$20,657	\$59,000	\$59,000	\$59,000	\$59,000	\$59,000
TOTAL AVAILABLE	\$259,577	\$221,234	\$271,543	\$295,543	\$319,543	\$343,543	\$367,543
TOTAL DISBURSEMENTS	\$35,000	\$8,691	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$224,577	\$212,543	\$236,543	\$260,543	\$284,543	\$308,543	\$332,543

City of Hudson
Five Year Plan

TRUST AND AGENCY FUNDS

Fund/Category	2016 Budget	2016 Actual	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget
Veteran's Memorial Garden (770)							
BEGINNING BALANCE, JANUARY 1	\$17,121	\$17,121	\$16,942	\$16,642	\$16,342	\$16,042	\$15,742
Revenue:							
Interest	\$125	\$266	\$200	\$200	\$200	\$200	\$200
TOTAL AVAILABLE	\$17,246	\$17,387	\$17,142	\$16,842	\$16,542	\$16,242	\$15,942
TOTAL DISBURSEMENTS	\$500	\$445	\$500	\$500	\$500	\$500	\$500
Encumbrances	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ENDING BALANCE, DECEMBER 31	\$16,746	\$16,942	\$16,642	\$16,342	\$16,042	\$15,742	\$15,442

CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2017-2021



SUPPLEMENTAL INFORMATION

City of Hudson
Employee Totals

FULL TIME	2013 Actual	2014 Actual	2015 Actual	2016 Budget	2017 Budget	2016 v 2017 Changes	Comment
Police	35.00	35.00	35.00	35.00	36.00	1.00	Code Enforcement Moved from CD to Police
Community Development	7.00	7.00	7.00	7.00	6.00	(1.00)	Code Enforcement Moved from CD to Police
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00	
Street Trees & ROW	0.30	0.30	0.30	0.44	0.30	(0.14)	Allocation Adjustment
Mayor & Council	1.00	1.00	1.00	1.00	1.00	0.00	
Administration	4.00	4.00	5.00	6.00	6.25	0.25	.75 of an Employee Reallocated and New Grant Writer Added
Finance	6.50	6.50	6.50	6.50	7.00	0.50	Eliminated Part Time Positions and Created One Full Time
Broadband	0.00	0.00	0.00	2.10	2.25	0.15	Allocation Adjustment
Engineering	9.00	9.00	9.00	9.00	9.00	0.00	
Public Properties	2.30	2.30	2.30	2.66	2.30	(0.36)	Allocation Adjustment
Public Works Admin	4.50	5.00	4.50	4.00	4.50	0.50	Allocation Adjustment
Total General Fund	70.60	71.10	71.60	74.70	75.60	0.90	
Service	7.10	8.10	8.10	8.10	9.10	1.00	Allocation Adjustment
Cemeteries	2.05	2.05	2.05	2.05	2.10	0.05	Allocation Adjustment
Parks	5.00	5.00	5.00	5.00	4.50	(0.50)	Allocation Adjustment
Cable TV	1.00	1.00	1.00	1.00	1.00	0.00	
Fire	6.00	6.00	4.50	4.00	5.00	1.00	Part Time Position Made Full Time
EMS	4.00	4.00	4.50	4.00	4.00	0.00	
Water	5.125	5.125	5.125	5.125	5.800	0.68	Allocation Adjustment
Sewer	5.425	4.425	5.425	0.000	0.000	0.00	
Electric	22.45	22.45	22.45	22.45	25.70	3.25	Allocation Adjustment
Storm Water	9.00	9.00	8.00	13.43	9.50	(3.93)	Allocation Adjustment
Golf	5.00	4.50	4.00	4.00	3.45	(0.55)	Allocation Adjustment
Fleet	2.25	2.25	3.25	3.25	3.25	0.00	
Information Services	4.00	4.00	4.00	2.90	4.00	1.10	New Employee to Replace Broadband Manager
Total - Other Operating Funds	78.40	77.90	77.40	75.30	77.40	2.10	
Total Full Time	149.00	149.00	149.00	150.00	153.00	3.00	
PART TIME							
Police	13.00	13.00	13.00	13.00	13.00	0.00	
Community Development	1.00	1.00	1.00	1.00	0.00	(1.00)	Code Enforcement Moved from CD to Police
Economic Development	0.00	0.00	0.00	0.00	0.00	0.00	
Solicitor	2.00	2.00	2.00	3.00	3.00	0.00	
Finance	1.00	1.00	1.00	1.00	0.00	(1.00)	Made a Full Time Position
Public Properties	0.00	0.00	0.00	0.00	0.00	0.00	
Total General Fund	17.00	17.00	17.00	18.00	16.00	(2.00)	
Cemeteries	1.00	1.00	1.00	1.00	1.00	0.00	
Parks	2.00	2.00	2.00	2.00	2.00	0.00	
Fire Department	0.00	0.00	2.00	3.00	2.00	(1.00)	Part Time Position Made Full Time
Cable TV	4.00	4.00	4.00	4.00	5.00	1.00	Additional Help, Total Hours Were Not Increased
EMS	17.00	17.00	17.00	17.00	24.00	7.00	Additional Paramedics Hired To Reduce Overtime
Electric	0.00	0.00	0.00	0.00	0.00	0.00	
Golf Course	0.00	0.00	1.00	0.00		0.00	Employee Retirement
Total - Other Operating Funds	24.00	24.00	27.00	27.00	34.00	7.00	
Total Part Time	41.00	41.00	44.00	45.00	50.00	5.00	
OTHER							
Mayor & Council (Elected Officials)	8.00	8.00	8.00	8.00	8.00	0.00	
Engineering (Interns)	3.00	3.00	3.00	3.00	3.00	0.00	
Total General Fund	11.00	11.00	11.00	11.00	11.00	0.00	
Cemeteries (Seasonal)	3.00	3.00	3.00	3.00	3.00	0.00	
Parks (Seasonal)	17.00	17.00	17.00	17.00	17.00	0.00	
Cable TV (Seasonal)	4.00	4.00	4.00	4.00	4.00	0.00	
Fire (Volunteers)	36.00	36.00	36.00	36.00	36.00	0.00	
EMS (Volunteers)	50.00	50.00	50.00	50.00	50.00	0.00	
Golf (Seasonal)	47.00	47.00	48.00	48.00	48.00	0.00	
Fleet (Seasonal)	2.00	2.00	0.00	0.00		0.00	
Total - Other Operating Funds	159.00	159.00	158.00	158.00	158.00	0.00	
Total Other	170.00	170.00	169.00	169.00	169.00	0.00	
Grand Total	360.00	360.00	362.00	364.00	372.00	8.00	

**CITY OF HUDSON, OHIO
FIVE YEAR PLAN 2017 - 2021
PROPERTY TAX LEVIES**

Fund	Purpose	Authorized By Voters On MM/DD/YY	Levy Type	Number Of Years Levy To Run	Tax Year Begins/ Ends	Collection Year Begins/ Ends	Authorized Rate	Effective Rate To Be Levied
								Res/Ag Other
General	Inside						3.10	3.100
								3.100
Cemetery	Inside						0.17	0.170
								0.170
Police Pension	Inside						0.30	0.300
								0.300
Library Operating	Current Expense	5/3/2011	Repl / Increase	5	2016/2020	2017/2021	2.90	2.900
								2.900
Park Bond	Debt Service	11/4/1997	Debt	20	97/2017	98/2018	0.64	0.640
								0.640
Village South Recreation Bond	Debt Service	2/3/1998	Debt	20	98/2017	99/2018	0.29	0.290
								0.290
Library Construction Bond	Debt Service	11/2/1999	Debt	20	99/2023	2000/2024	0.93	0.930
								0.930
Total							8.33	

City of Hudson, Ohio
Current Outstanding Indebtedness 2017 - 2021
Debt Service Schedule - Long Term Obligations

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2016	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2017	2018	2019	2020	2021
GENERAL FUND INCOME TAXES											
BARLOW COMM CENTER EXPANSION (301)	02-201 (2), (3)	\$330,000	\$145,000	20 YR	2.0-2.5%	2004-2023	\$23,138	\$17,738	\$22,438	\$22,038	\$21,638
POLICE FACILITY CONSTRUCTION (301)	02-201 (2), (3)	\$3,985,000	\$1,785,000	20 YR	2.0-2.5%	2004-2023	\$278,413	\$258,613	\$279,113	\$284,113	\$283,913
SEASONS/NORTON CONNECTOR (301)	02-203 (2)	\$1,200,000	\$530,000	20 YR	2.0-2.5%	2004-2023	\$81,400	\$80,000	\$83,600	\$82,100	\$85,600
MILFORD/RT 91 CONNECTOR (301)	04-74 (3)	\$4,200,000	\$2,285,000	20 YR	1.5-2.0%	2005-2024	\$312,323	\$315,423	\$309,823	\$305,623	\$310,423
ATTERBURY BLVD RECONSTRUCTION (301)	11-93	\$3,770,000	\$2,995,000	20 YR	1.25 - 4.0%	2012-2031	\$266,181	\$259,581	\$257,981	\$257,881	\$257,631
SEASONS ROAD INTERCHANGE (301)	11-94	\$1,175,000	\$930,000	20 YR	1.25 - 4.0%	2012-2031	\$81,406	\$79,406	\$82,406	\$80,756	\$79,106
YOUTH DEVELOPMENT CTR PROPERTY (301)	12-128	\$2,735,000	\$2,258,469	20 YR	1.50 - 2.50%	2013-2032	\$170,764	\$168,901	\$167,039	\$167,753	\$168,418
ROAD RECONSTRUCTION (301)	13-81	\$5,000,000	\$3,605,000	10 YR	2.00 - 3.00%	2014-2023	\$561,688	\$561,988	\$562,088	\$561,988	\$561,688
ATTERBURY BRIDGE (OPWC LOAN)	2009	\$143,714	\$97,007	20 YR	0.00%	2009-2028	\$7,186	\$7,186	\$7,186	\$7,186	\$7,186
GENERAL FUND TOTAL							\$1,782,497	\$1,748,835	\$1,771,672	\$1,769,437	\$1,775,601
BARLOW FARM PARK PHASE I (205)	99-35 (2)	\$1,095,000	\$145,000	20 YR	2.00%	1999-2018	\$77,900	\$71,400	\$0	\$0	\$0
BARLOW FARM PARK PHASE II (205)	00-52 (1)	\$1,100,000	\$245,000	20 YR	3.0-4.0%	2000-2019	\$89,800	\$86,600	\$88,400	\$0	\$0
YOUTH DEVELOPMENT CTR PROPERTY (205)	12-128	\$2,000,000	\$1,651,531	20 YR	1.50 - 2.50%	2013-2032	\$124,873	\$123,511	\$122,149	\$122,672	\$123,157
STORM WATER IMPROVEMENTS I (504)	02-201 (2), (3)	\$1,090,000	\$490,000	20 YR	2.0-2.5%	2004-2023	\$75,538	\$74,238	\$77,938	\$76,538	\$75,138
STORM WATER IMPROVEMENTS II (504)	02-201 (2), (3)	\$2,417,000	\$2,097,000	30 YR	3.0-5.0%	2006-2035	\$137,556	\$140,996	\$139,096	\$134,671	\$139,291
TOTAL INCOME TAXES - ALL FUNDS							\$2,288,164	\$2,245,579	\$2,199,254	\$2,103,317	\$2,113,187
SOURCE: REAL ESTATE TAXES											
PARK ACQUISITION (315)	98-15 (1)	\$7,335,000	\$692,572	20 YR.	3.0-4.0%	1998-2018	\$555,772	\$180,000	\$0	\$0	\$0
VILLAGE SOUTH (316)	98-20 (1)	\$3,500,000	\$317,428	20 YR.	3.0-4.0%	1998-2018	\$254,728	\$82,500	\$0	\$0	\$0
LIBRARY IMPROVEMENT BONDS (320)	00-50 (1)	\$9,925,000	\$1,580,000	20 YR	3.0-4.0%	2000-2019	\$799,250	\$798,000	\$795,000	\$0	\$0
TOTAL REAL ESTATE TAXES							\$1,609,750	\$1,060,500	\$795,000	\$0	\$0

(1) Bonds were refunded in 2008

(2) Bonds were refunded in 2011

(3) Bonds were refunded in 2012

FINAL

CITY OF HUDSON, OHIO
Current Outstanding Indebtedness 2017 - 2021
Debt Service Schedule - Long Term Obligations (cont)

DEBT BY FUNDING SOURCE	RES/ ORD	ORIGINAL PRINCIPAL	BALANCE @12/31/2016	TERM	INTEREST RATE	PAYMENT YEARS	PRINCIPAL AND INTEREST				
							2017	2018	2019	2020	2021
SOURCE: FUND REVENUE-USER CHARGES											
WATER SYSTEM IMPROV - PHASE II (501)	02-204 (2), (3)	\$4,035,000	\$2,955,000	30 YR	2.0-3.5%	2002-2033	\$226,163	\$198,363	\$226,063	\$228,163	\$225,163
WATER SYSTEM IMPROV - PHASE III (501)	05-61 (3)	\$667,000	\$579,000	30 YR	3.0-5.0%	2006-2035	\$36,648	\$38,738	\$38,218	\$37,828	\$38,438
WATER SYSTEM IMPROVE - SR 303 (501)	12-13	\$280,000	\$60,000	5 YR	2.00%	2013-2017	\$61,200	\$0	\$0	\$0	\$0
SEWER - OWDA LOAN (502)	99-24	\$8,266,307	\$1,154,103	20 YR	4.04%	1999-2018	\$595,937	\$601,878	\$0	\$0	\$0
SEWER SYSTEM IMPROVMENTS I (502)	04-76 (3)	\$855,000	\$621,000	30 YR	2.7% - 4.25%	2005-2034	\$44,642	\$43,292	\$42,692	\$42,242	\$41,792
SEWER SYSTEM IMPROVMENTS II (502)	05-60 (3)	\$1,236,000	\$1,069,000	30 YR	3.0-5.0%	2006-2035	\$69,237	\$72,457	\$71,477	\$68,742	\$71,037
SEWER SYSTEM IMPROVE - SR 303 (502)	12-14	\$605,000	\$125,000	5 YR	2.00%	2013-2017	\$127,500	\$0	\$0	\$0	\$0
SEASONS ROAD SUBSTATION (503)	02-205 (2), (3)	\$2,230,000	\$995,000	20 YR	2.0-2.5%	2005-2023	\$156,400	\$148,700	\$156,100	\$153,300	\$160,500
SEASONS SUB TO MAIN SUB - TRANS/DIST (503)	04-75 (3)	\$1,000,000	\$724,000	30 YR.	2.7% - 4.25%	2004-2034	\$52,086	\$50,486	\$49,786	\$49,261	\$49,736
GOLF COURSE - RENOVATION (505)	98-148	\$690,000	\$85,000	20 YR.	4.3% - 5.10%	1998-2019	\$29,255	\$33,030	\$31,530	\$0	\$0
GOLF COURSE - EXPANSION (505)	02-202 (2), (3)	\$1,645,000	\$740,000	20 YR.	2.0-2.5%	2004-2023	\$115,938	\$103,938	\$117,138	\$115,038	\$117,938
Total Fund Revenue-User Charges							\$1,515,003	\$1,290,879	\$733,002	\$694,572	\$704,602
SOURCE: SPECIAL ASSESSMENTS											
EASTSIDE & DAIRY MART (318)	98-147	\$1,060,000	\$155,000	20 YR	4.3% -5.0%	1998-2018	\$82,675	\$84,000	\$0	\$0	\$0
TEREX RD / EASTHAM WAY WTR (318)	99-115	\$420,000	\$95,000	20 YR	3.9% - 5.625%	2000-2019	\$35,344	\$33,656	\$36,969	\$0	\$0
Total Special Assessments							\$118,019	\$117,656	\$36,969	\$0	\$0

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